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Т. Ю. Зотова, Т. А. Налимова, А. П. Суркова

КАК СЛОВО НАШЕ ОТЗОВЁТСЯ: ЖАНРЫ ПЕДАГОГИЧЕСКОГО КРАСНОРЕЧИЯ

(учебное пособие)

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 kdbo ebljZolm L f g f g i jhba\ ^ gby k_glb
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 Kl igZ \ :glebb ©SghZy WechbaZ^a @ZgZ \ @ZdZ J
 NjZgpbb ©Kl jZ^Zgby xgh]h < j l jZ^a = l \ = jfZ
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 dZd om^h` kl\ ggu hldjuzlwy \ q[fgghklh kwbo
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 j_fky \f_kl_ >ey wih]h \Zf g_h[oh^bfh \ZhqbZlv
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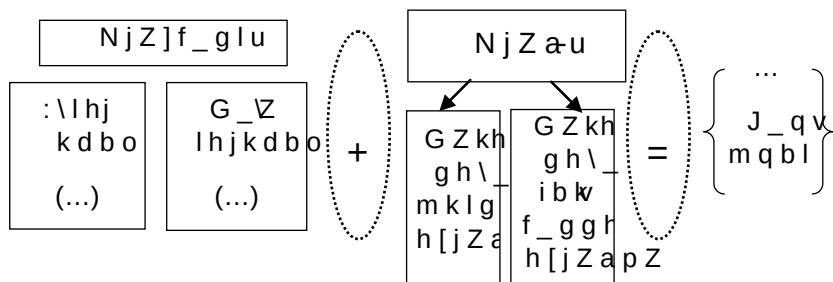
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Kl_gh]jZffZ <

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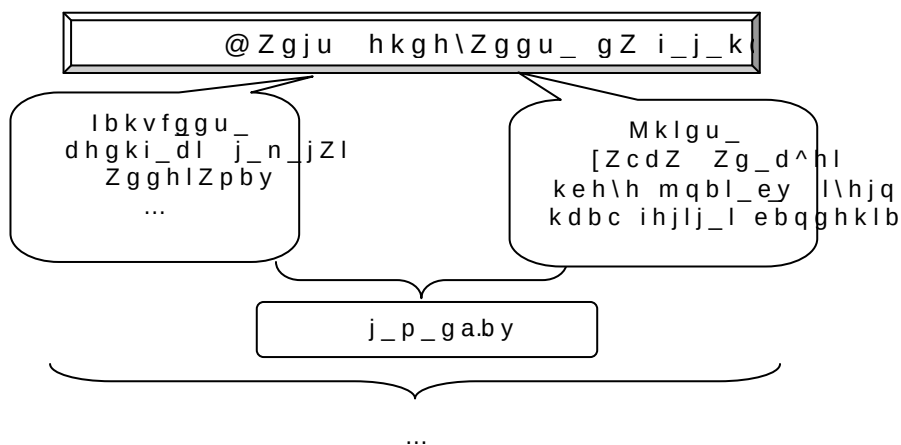
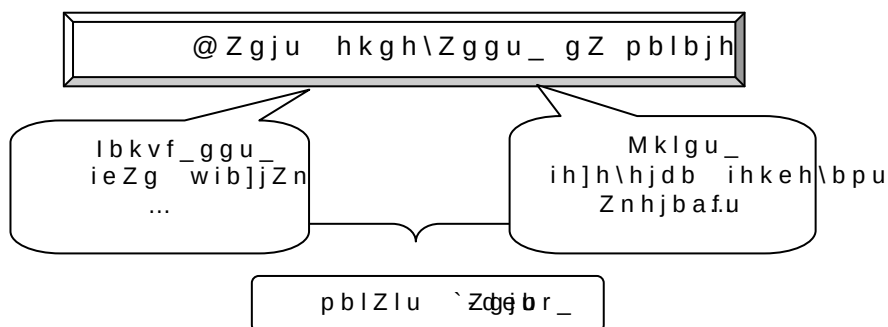
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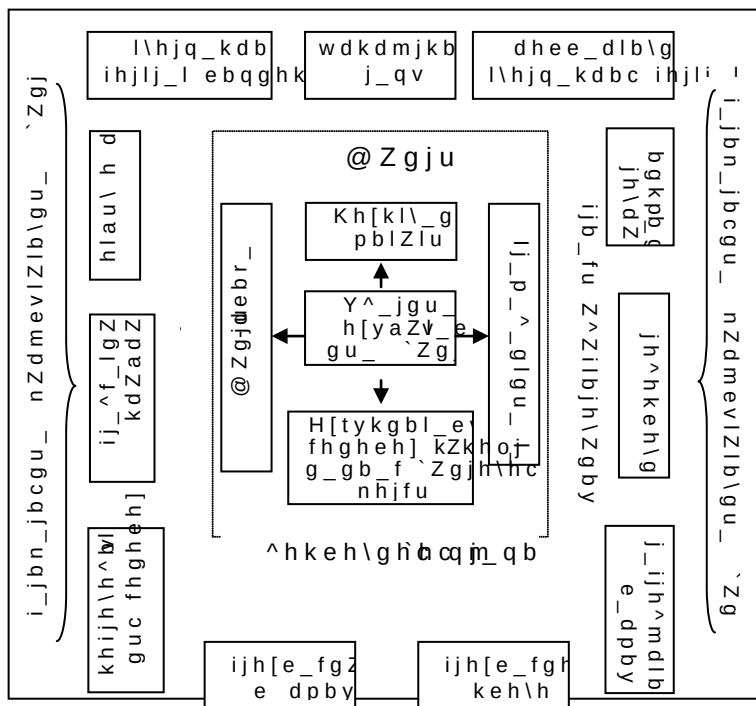
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(ih fZl_jbZeZf ihmjh^g	NjZ]f_gl
[hlhd < l ihemobghc	h^hjq_kdh]h ihjlj_lZ ibkZl_ey
L N Dmj^xfh\hc	
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_d b azf_qZl_evduc	biabk[Z^evgbx ijbjh^u q_eh_d
A\Zeb wih]h q_eh_dz	5bbhZbb FaZl]Z]b\Zy b hibku\Zy
oZceh\bq Ahs_gdh	ijh[e_fu dhjhju_ bf [he__\k_
;ue hg g_ukhdh]h jhk	lZgk]hkggv H^gZdh g_ dZ`^uc
kdeZ^ghc nb]mjhc Ebp	hghgho< fh`_m\l^_lv kh\j_ f_ggh_
m g_]h [u-fh_firg h[ul	g_fm h[s_kl\h kd\hakZidj bafm
ggh	jub xfjJZ D qbkem lZ

p_f =eZlgZy aZ^ZqZ	Q_l\jIzY ` _ hkh[_gghk
\ua\Zlv m qblZI_ey khl	kl`bZ Zgdb\ dZd fu k \Zfb \
khkljZ^Zgb_ b ke_au m	fyleg\gby dexq_hc l afhc ijhb
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l_fZlbb l_fu qbkilhc	le bklhlle kcz_dZ qbkilhc b kl_lehc
ex[\b dhlhmx jZkkf	Zdjk\Zeb klyab k wdbhkhg
dZd ijhl_kl ijhkhjq_ggh	klbf `ZgjZfb klZgh\yky k_gl
ZjbklhdjZlbg_kdh]h h[s	klZIZebgZy ih_klv k_glbfgIz
hkgh\gufb `ZgjZfb klZgh	yky kiml_r_kl\b_ b^bbeeby b v
lbf_gIzevgZy ihk_klvbf	klheyjgu`Zgju
lZevgh_ iml_r_kl\b_	b^beeby
wibklheyjgu_`Zgju	

- Kibkhd j_dhf_g^m_fhc ebl_jZlmju
1. :jmlxgh\Z G > Yaud b fbjFhk_ehZ_dZYaudb
jmkkdhc dmevlmju^a k
 2. ;Z[Zcp_Z < < FZdkbfh\ E X KbgIZdkbk
mq_[gh_ ihkh[b_ ^ey klm^_glh\ ih ki_p < - ©Jmk
Fhkd\Z ljhkl_s_gb_ k
 3. ;Zolbg F F ljh[e_fZ j_q_luo `Zgjh\ Wkl_I
gh]h l\hj_q_kfhkd\Z Bkdmkk+lkh -281.
 4. <_\^_gb_ \ ebl_jZlmjh_^_gb_ mq_[gh_ ihkh[
g_p < ? OZeba_ : Y WkZeg_d< b Qijg_ih^ j_^\
Fhkd\Z <ukrZy rdheZ -488.
 5. <_jrbgbgZ = ; ljh[e_fu deZkkbnbdZpbb i_^\
`Zgjh\ RdheZ ijhn\_kkhjZ L : EZ^u`_gkdhc dhe
jjZnby ih^ j_^\ G : Biiheblh_hc Fhkd\ZDmjp_lh
eZkk -<ui2.- K -51.
 6. <bghdmj L = =h\hjysbc b kemrZxsbc <ZjbZ
ih_^_gb_fhkd\Z GZmeZ k
 7. >_f_glv_ \ < < G_ijyfZy dhffmgbdZpby b _
< ? =hev^kZjZlh\ -BaKZjZlh\kdhZ hmg k
 8. >h[jhbgZ B H[mq_gb_ ijb_fZf kh^_fj`ZI_evgl
ij_kkbb l_dklZ dZd wlZi ih^]hl\db d k`ZIhfm baeh
yaud \rd-2009.-< - K -18.
 9. Bgl_jij_lZpby gZmqgh]h l_dklZ \ kblmZpbb m
gby ih^ j_^\ G >- KZjZgkdc Fhj^h\kid_b_ -Brgk
2002.- k
 10. DZjZmeh\ X G Jmkkdbc yaud b-fahkd\Zy ebo
GZmdZ - k

11. DeydbgZ ? : H[mq_gb_beklem^hglhj_b_fZf bg
l_jij_lZpbb gZmqgh]h l_dklZ \ p_eyo mq_[gh]h h[s_]
« dZg^ i_-gZmkZev - k
12. Dh^moh\ < B l_jyfZy b dhk_ggZy j_kv \ kh\j
kdhf_yauE_gbg]jZ^ Mqi_^}bak
13. Dhjhklh\Z K < Kihkh[u i_j_^Zqb qm`hc j_q
yaud \ rd1994.- < -K -99.
14. EuldbgZ B < H[mq_gb_klfe^gdk\ijmih^_g
guo_l_dklh\ Z\lhj_n ^bk « dZg^kd\Z^_gZkd
15. FZdkbfh\Z G < ©Qm`Zy j_qv^ dZd dhffmgbdZ
]by Z\lhj_n ^bk « dZg^KZg^d_lgjZmj] - k
16. F_s_jydh\ < G DZd i_j_kdZagbzylvebjh_bZ\mfu
`b\hibkb fmaudb f_lh^bq_kdb_ i_j_bfhkdbZh[NZabguZ
GZmdZ - k
17. l_^Z]h]bq_kdh_ j_q__^kglj\hkdhdZjviah^ j_^
L : EZ^u`_gkdhc b : D -FhkdZkZkdNebglZ GZmd
1998.- k
18. Keurdbg =Hl=l_dklZ d kbf\hem ebg]\gdmevlmj
p_ilu ij_p_^_glguo_l_dklh\ \ khagZg_bkdZca-bkdmjk_
demia 2000.- k
19. Nbebiih\Z H < JZa\blb_ bg^b\l^mZevgh]h kl
hgZevghc j_qb m klm^_glh\ i_^\maZ ^FhkdZ^hdi i
2002.- k
20. Nbeebih\Z H < Jhev bgllhgZpbb \ i_^Z]h]bq_kd
l_^Z]h]bq_kdZy jblhjbdZ mqA[gh_Kihkd\Z A K Axd
H < Nbebiih\Z E < KZevdh\Z b ^j ih^_j_ G :
Fhkd\Z -K -130.
21. Nbebiih\Z H < gZg^hlggu_ klbeb j_qb jmqbl_ey
`Zgb_ b f_lh^u h[mq_gby Z\lhj_n ^bkF « dZg^ i_-
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22. Q_jgy\kdZy < ? Bgl_jij_lZpby gZmqgh]h l_
ihkh[b_Fhkd\Z DhFDgb}Z k

J:A>?E
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 B < @mjZ\e_\Z

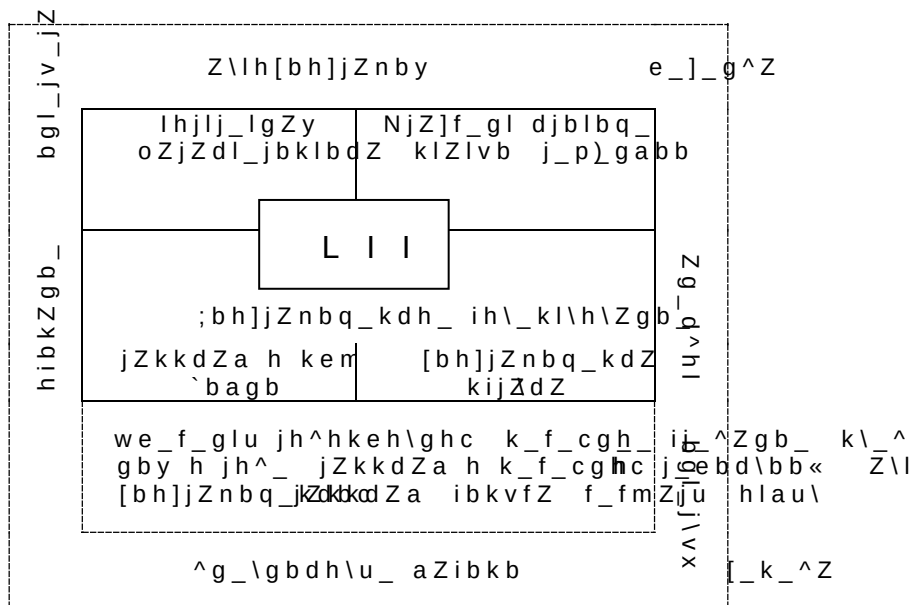
<h \k_ \j_f_gZ ex^b kIZjZebkv mqblv k\hbo ^_
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 q_kl\Z _]h dmevlm[hjZah gZkdjZ keh\Z i_bkZI_ey
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 \iheg_ _jhylgh kIZg_l^hklhcguf ijb_f_jhf^ey ih^
 Hkgh\guf bklhgqgbdhf bgnhjZpbb h l\hj_q_kdh
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 ki_pbnbq_kdbo i_^Z]h]bq_kdbo aZ^Zq
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 h l\hj_p_fh`_l [ulv q_eh_d gh\Zgghb vclm^f_
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\ua\Zlv m mq_gbdh\`_eZgb_ ihagZdhfbivky k \\
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 D kihkh[Zf k ihfhsvx dhlhjuoh\ma_fld_gnblv bg^
 \b^mZevghklv ibkZI_ey hlgkylky
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 qZ_fuf ijhba_^_gb_f
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 i_j_^Zqm k\harkjlu gZ]jl oZjZdl_jZ hibkZgb_\g_rg
 b fh`_l [ulv ij_^klZle_gZ \hkihfbgZgbyf_mjh^kl\
 a_c kh\j_f_ggbdh\ Z_g_lhev dh dhff_glbjh\Zgb
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 _l l_fm \k_]h \ukeZ a h \Z g b y_ b lZbgkl_ggu_ [Ze
 < : @mdh\kdh]h Fb d j Z k d j Z l b _ \gmlj_gg_]h fb
 q_j_a hibkZgb_ \g_rghkl b k @ a y d h \k e y h] [Z e e Z^ ba
 jZ`_ggh]h gZ dZjlb g_ H D b i d j Z k d h y h o Z h Z d l_j
 klbdZ [ZeeZ^g _h[uqghklv k_f_cgh]h iheh`_gby
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 < - ©jmkkdZy ijbjh^Z jmkkdb_ l j Z ^ b p b b \ i_j_ \ h
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`Zgj



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ebgb_c

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NJ:A:K<YAD:

MKL:GH<D:

<KLMIE?GB?

HKGH<G:Y Q:KLV

----->	IhjIj_IgZy oZjZdl_jbklbdZ
----->	JZkkdZa h kemqZ_ ba `b
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A:DEXQ?GB?

NJ:A:K<YAD:

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Kibkhd j_dhf_g^m_fhc ebl_jZlmju
1. DmavfbgZ ? H ©=hjgu-<_j_rhgub B Xg E_jfh
lh\Z ;, deZkl_jZlmjZ \rdhe_-K -103.
Ebl_jZlmjZ Mq_kghfZlby ^ey de b\lhj khk
l_ev < Y DhjfbgZk_-g1995.
H`_jh\ K B Keh\Zjv jmkkdh]h yaudZ k
GX Rl^h\hc F Jmkkdbc yaud
KZfhobgZ E < ©«DZdZy ihwaby DZdZy qm\
Mjhd \g_deZkkgh]h ql_gby ih ©<_q_jZf gZ omlhj_
G< =h]hey Ebl_jZlmjZ-krdhe_-73.
KdhjdbgZ G F Ebl_jZlmjZ de Ihmjhggh_
<he]h]j1999.
lZmkhl\kdbc D = Kh[jZgb_lkhqhg_gbk dZadb
Hq_jdb Ebl_jZlmjgu_ ihjlj_lu F Om^h` ebl
lZmkhl\kdbc D = lh_klhb fz_kkda^zu

J:A>?E
 I?>:=H=BQ?KDBC KIHJ MQBL?EY
 K MQ?G:FB D:D IJHN?KKBHG:EVGH
 AG:QBFH? <UKD:AU<:GB?
 L X Ahlh\Z

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 rZy aZ kh[hc baf_g_gby \ kbkl_f_ h[s_]h b \ukr_]
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 kn_ju dhffmgbdZlb\ghc ^_yl_evghklv q_eb_dZ g
 fhklv gZ gZr \a]ey^ ijbh[j_lZxl l_ ba gbo_]^_ ij
 \ur_ggZy j_q_\Zy_lgh_kk\ >_yl_evghklv mqbl_ey h
 d bo qbkem ihkdhevd m_i^Z]h] \ ijhp_kk_ h[mq_
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ih_^_gby mql_ey b \u[hj bf hkh[h\dhgguokkibay
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`\_ ijb\\_klb d i\_^Z]h]bq\_kdhfm ihjZ`_gbx
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ijh^he`bf gZr kihj«^a

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 - Gh ihq_fm"
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qbehkv
-: _keb [u lu khj\ZekyubhrfiZk'h ih^mfZe"
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- L\hdklmihd g_ h[^mfZg ihke_ g_]h l[_ g_ i
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^_gb_ ih^h[guo ihklmidh\ :^j_kgZy gZijZ\le_ggh
l_ey \ujZ`Z_lky \ ki_pbnbq_kdbo yaudh\uo kj_ ^k
yolZrZ ^_lb j_[ylZijhkbl_evguo[wlhf ih^mfZe"
b ih[m^bl_evm^mfZc kZfhgkljmdpbyo iha\heyxs
mklZgh\blv j_q_\hc dhglZdl k Z^j_kZlhf
< kbkl_fm Z^j_kZlZ \ i_^Z]h]bq_kohf kihj_ \
ki_dlb\guZ^aj_kZlZd dZd ba h[t_dIZ \ha^_ckl\by
mq_gbkIzgh\blky km[t_dlhf \ha^_ckl\by bz klhb
dh\ ^jma_c jh^bl_e_c ^jm]bo mqbl_ehc b l ^
^_eb ih_^_gbyZmjbkZegYZ fh]ml [ulv bkihevah\Z
gbdhf \ dZq_kl\ _ko_fu kh[kl\ggh]h j_m_\h]h i
ke_^mxsbo kblmZspbyo JZkkfhlijbf gZ ijbfb_j_
x GZ i_j_f_g_ iylbdeZkkgbdb k \hklhj]hm jZkkdZa
_f agZdhfhf dhIhjuc ©jZ^b kf_oZ^a ihebe kg_] ohe

⁴ Ihem`bjguf dmjkb\hf \u^_e_gu yaudh\uo_ kj_ ^kl\Z Z^j_

- ?e_gZ <Zkbev_lgZ ihq_fm ijb h[tykg_lgbb fZl_j
 jbl_ \ dgb]m" <_ ^v\ u mqb_l_ev b ^he`gu jZkkdZau\Z
 - GZlZrZ lZ l_fZ dhlhjm x y \Zq hgvy hgybjgZ Z
 \ dgb]m y bgh]^Z azJey^u\Zx qbh^u^e gqhlh g_ mi
 klblv Mqb_l_ev lh`\_ q\_ eh\`_d DZ`^uc ba gZk fh`_l
 i_j_imlZlv beb az[ebh^hqlh
 - <k_ jZ\gh wih \ZrZ-ighm_kkbg_ az[u\Zlv Z_ke
 kfhlijbl_ \ dgb]m agZqbl kZfb gbq_]h g_ agZ_l_
 - Ohjhrh ?keb lu lZqZyb mdfgZhfm ` _ m_l_[y n
 gZevgZy izfyiv ke_^mxsbc mjhd [m^_rv ijh\h^blv lu
 \ dgb]m b gbq_]h g_ az[u\Zy
 < wihf kihj_ mq_gbpZ k\hbfb j_iebdZfb \hijh
 ^_ gbyfb kihh\hpbjh\ZeZ mqb_l_ey gZ dhggnebdl
 kljmdlb\guc oZjZdl_j h[s_gby i_^Z]h]Z ihkl_i_gg
 _lghc Z]j_kkb_c
 DZd b ex[h_ j_q_\h_ ijhba_^lgbm dZihhbf_ l
 \ukdZau\Zgb_ hl^_evgZy j_iebdZ mqZklgbdh\ ih
 l_f_ h[_ki_qb\Zy l_f kZfuf kfukeh\mx p_evghklv
 DZd ihdZaZe ZmZeba kb^Z]h]bq_kdh]h kihjZ
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 e_gguf gZ[hjhfh Z]mf_glh\ j_q_\uo lZdlbd kf lZ

LZ[ebpZ
 L_fZlbq_kdb_ jZagh\bZgh]kldp_ik^h]h kihjZ
 Hkgh\gu_ Zj]mf_glu b j_q_\u_ lZdlbdb

<	L_fZlbq_kd i_^Z]h]bq_k kihju	kdbHkgh\gu_ Zj]mf_glu b j_q_\u_ lZdlb
1.	Hp_ghggu_ jZagh]eZkby ih\h^m hp_gd agZgbc mqZs ih ij_^f_lm	kkuedZ gZ djbl_jbbCmkp_kkbg d hp_gd\ f ibkvf_ggu_ jZ[hlu« ^a ©Y kIZ\ex @ ^a _keb g_l gbdZdbo hrb[hd b ihfZjhd bZkZe ba jZ[hlu mql_lgblhZjb kdhevdm l_[y \ l_ljZ^b hrb[hd ^a ©KIZ\ex © ^a lZc dZd lu ijb\ _e ijb_f_ju« ^a h]hjg_gdFg_hq_gv`Zev qlh k_]h^gy y fh]m ihklZ\blv h]h]rmox hlf_ldm« <sup>a</sup> \ujZ`_gb_gZ^_©Yu gZ^_xkv lu mql_rv fhb aZf_qZgby« ^a ©M\ _j_g qlh \ ke_^m jZa ihfZjhd [m^_l f_lgVj_« ^a

2.	>b k p b i e b g Z j c m i j Z \ e _ g b _ ^ _ g b _ f m q _ g b	kkuedZ gZ Z\lhj@kij^ eb l\hb ih^bl_eyf ihgjZ\blky _ah^m l b b r d u b e l m k ^ a h[jZs_gb_d d d e Z k k z c k i j h k b f m l \ h b o ^jma_c dZd lu k_[y \ ^ _rv«^a ©J_[yl Dhkly h l \ e _ d Z _ l k \ h b f b j Z a] h j Z f b " Znhjbafu ihkeh\bpu b i d G m h y l l b hiylv \k_ \ e _ k Z lu);ih ^jh\Z ^ a mkeh\gZy kb l @ Z p b z c k i j Z y b f q l h dZ`^uc ba gZk [m^_l ^ _e Z h v \k_ q l h q _ l « Q l h l h] ^ Z [m b _ l j " ^ a
3.	F h j Z e v g h w l b q _ k d b _ h p _ g d Z i h k l b k m ` ^ _ g b c r d h e v g b d h \	mkeh\gZy kb l @ Z p b z c k i j Z y b f q l h ^ _ e Z l _ [y h [b ^ _ e b) h k d h j [b e b « ^ a m Z d h e y p b y d q m \ k l \ Z f (@ C o n g b b d Z i h ` Z e _ l v q _ e h \ _ d Z i h f h q v _ f m « ^ a © ^ h e ` g h [u l v k l u ^ g h a z k \ h _); i h \ _ ^ _ g b _ kkuedZ gZ Z\lhj@k k l _ \ _ e b d b _ e x ^ b h r b [Z e b k y ^ a kkuedZ gZ k l Z i m k (Z e l j u k Z i Z f m q b g Z : f m ` q b g u l Z d g _ i h k l m i Z x l ^ a g Z f _ d @ G _ b ^ _ l ] h j Z d F Z ] h f _ l m « ^ a m q _ d b d h l h j u c ^ h e ` _ g b a \ b g b l v k y g ^ _ e Z _ l w l h] h i j b f _ j b a ` b a g y l h ` _ \ k \ h _ c ` b a g b h r b [ Z e Z k v « H ^ g Z ` ^ u y h [_ s Z e Z \ k l l b l v k y k h k \ h b f b ^ j m a v y f b g h a z [u e z i j h ` ^ Z e b f _ g y - j g Z ^ m k g h f f h j a _ i h l h j Z q Z k Z « ; h e v r _ y g _ h j i Z a ^ u \ Z e Z « ^ a kkuedZ u k d Z a u \ Z g b y b a \ _ k l g u o e b q g k l _ c @ D l h h b a \ _ e b d b o k d Z Z e © l j b k [h k l b \ h e b g r b f l h ^ a © : ? \ l m b _ g d h i k Z e © ; u l v a e u f d - g v \ h j Z \ h [j h] Z ^ a b ^ j
4.	F _ l h ^ b q _ k d b \ h a g b d Z x s b g _ k h] e z k z b s b o k y k f Z g _ j h [s _ g b y b e b ^ b d h c i j _ i z ^ z g b y m q _ [g h c p b i e b g u	k j Z \ g _ g b c K m s _ k l \ m x l j Z a g u _ m i j Z ` g _ g b y ? k e b l _ [ _ m i j Z Z g _ g b _ i h m e h k v g _ b g l _ j _ k g u f l h ^ j m ] b f h g h f h ] j g c Z \ b l k y ^ a f k k u e d Z g Z [ m e k m s c q Z k l u _ s Z g _ ^ m f _ r v q l h w l h f h ` _ l l _ [_ i j b] h ^ b l v k y ^ i h c ^ _ l g _ k d h e v d l u e i h c f _ r y « ^ a h [j Z s _ g b _ d Z \ l h j (b l u m \ k _) h Z f ` _ r v h [j Z l b l v k y d m q _ [g b d m _ k e b ^ m q l h y i e h o h c m q b] _ e v ^ a

5.	Mq_[gu_ k\yaZggum k q_gb_f ij_`hf]h fZl_jbZeZ	ijbf_j ba ebl_jZlmjgh]h ijk@a dZd`_ hibkZgb_ l_l_j[mj]Zh m >hkli lgh" Wlb-k_jelu_ a^Zgby" a Zi_eeypby d i@Gelm\ keh\ ©ijb^Z gh_a fu ibr_f h^gm [md\m ©g^a ihlhf wlh« <kihfbgZ;cl_a kkuedZ gZ Z\lh(j@lmgbg ibkZe qlh Jhkkby kljZgZ hkh[Zy m Jhkkbb k\h guc imlv jZa\blby«^a h[jZs_gbdeZklend_[ylZ dZd Xu kqbl _l_ WjZkl k_gibf_glZevgu b beeb jhfZg q_kdbc]_jhc^q
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L_fZlbdZ^Z]h]bq_kdh]h kihjZ gZijyfmvxk\yaZgZ
ghklvx i_^Z]h]Z gZ mjhd_ _]hebqghklkqbfZevgh
q_kl\Zfb \hajZklgufb hkh[_gghklyfb_ihkjZsboky
kl\ggh\ebyl gZ hij_^_e_gb_dhffmgbdZlb\ghc
ey \ dZ`^hf kemqZ\_ kihjZ < dZ`^hf kihj_ mqbl_e
gZ[hj bgl_gpbz \ qZklghklb \ hp_gghqgh^ kihj_ \
klZxl p_eb ^hdZaZlv h[t_dlb\ghklv hp_ggdb agZ
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mq_[g-haZbgl_j_kh\Zlv l_fhc mjhdZ \lhjql\hf il
lb\babjh\Zlv bgl_eej_dlmzhvghyl_evghklv b l ^
l_^Z]h] \klmizy \ i_^Z]h]bq_kdbc kihj [_j_l
fufhl\lkl\gghkaZ \hafh`gu_ ihke^kl\by kihjZ b
dhffmgbdZlb\gh]h ih_^_gbp_ehf_fh`gh]h\hjbv
lhf qlh i_^Z]h]bq_kdZy ^_yl_evghklv hjb_glbjh\
Mqbl_ev \aZbfh^_ckl\my k mq_gbdZfb b \ha^_cl
fbjm_l \ bo khagZgbb kbkl_fm p_gghkl_ca fh^_eb
g_gguo h[klhyl_evkl\Zo

Bkihevamy j_q_\u_ lZdlbdb \ i_^Z]h]bq_kdhf
©ki_dlj^a Zj]mf_glh\ mqbl_ev fh`\_l b ^he`_g ijh]
lgu ^_ckl\by k\hbo \hkiblZggbdh\ ljb wlhf d
lZd b_g_]ZlbZgZbj_fh]ml [ulv hlkjhq_guuh \j_f_g
lu

x Mjhd ebl_jZlmju Mqbl_ev jZa^Z_l l_ljZ^b k kl
Mq_gbpZ k m^b\`e\_gb\_f h[gZjm`b\Z_l qlh m g__ \
bkijZ\`e_gh gh klhbl © a

-: ihq_fm m f_gy © a" G_l`_ gb h^ghc hrb[db
-<bdZ y Z\ekl^jm]b_ hlf_ldb aZ kibkZggh_ ba k
qbg_gb_

- Y g_ kibku\ZeZ
 - <bdZ mdhjbag_ggh dZqZ_l]heh\hc
 >_ \hqdz aZfhedZ_l gh \b^gh qlh hgZ jZkkljh_gZ
 - <bdZ m l_[y _klv \hafh`ghklv i_j_ibkZlv khqbc
 qblv ^jm]mx hlf_ldm«
 - G_ [m^m]h ggb kibku\Zlv y m`_ gZibkZeZ
 Mqbl_ev gbpZ ih`Z\ ie_qZfb k fbgmlm kfhljbl g
 aZl_f ijh^he`Z_l mjhd dZd [m^lh gbg_]h g_ ijhbahr
 Q_j_a iylv ^g_c mq_gbpZ ijbq_ke⁵ gh\h_ khqbg_
 - Fheh^_p <bdZ y agZeZ qlh lu gZc^brv \ k_
 agZlv k\hx hrb[dm Gh [hevr_ lZd g_ ihklmizc >h]h
 - Ohjhrh
 < ijb_^_gghc kblmZpbb ihablb\gZy j_Zdpby
 hlkhjq_gguc gh y\guc oZjZdl_j
 K lhqdb aj_gby ih^]hlh\ei_ggZ]h]bq_kdbc kihj
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 <h \j_fy]h\hj_gby mqbl_ev k h^ghc\kljhgu
 kl\h\Zlv qlh _]h j_qv ihkljh_gZ g_^hklZlhqgh e
 ljm^gZ ih nhjf_baeh`_gby ^ey ihgblZgbb kdk ^jm
 au\Zgb_fh`_l \ua\Zlv g_azieZgbjh^Zlgguy jl_Zdpb
 wlhfm ©dhjj_dlbjh\dz^ \ukdZau\Zgby ijh\h^bfZy
 ijhp_kk_i_^Z]h]bq_kdh]h kihjZ hij_^_ey_lky j_
 ljhbeexkljbjm_f kdZaZggh_gZ ijbfb_j_
 x GZ mjhd_j_qv aZoh^bl h khkljZ^Zgbb fbehk_j
 Mq_gbdb >Z dhfrk ggbgku_cqZgZr_ \j_fy g_evay
 ^h[juf
 Mqbl_ev Bgl_j_kgh ihq_fm"
 Mq_gbd Gm dZd`_ " ?keb lu kebrdhf ^h[juc \k
 ihevah\Zlvky h[fZgu\Zlv« >h[ju_ex^b gbg_]h \ `ba
 xiky
 Mqbl_evdZd`\_ m\Z`_gb_hdjm`Zxsbo bo [eZ]h^Z
 Mq_gkdd_ilbq_kdb ofudZ_l b fheqZ kfhljbl \hdgh

⁵ < ^Zggghf h[jZap_ ihem`bjguf dmjkb\hf \u^_e_gZ hlv
 Z^j_kZlZ

Mqbl_ev^Z\Zcl_ ij_^klZ\bf lZdmx kblmZpbx \u g
 lh\beb ^hfZrg__ aZ^Zgb_ ih h[t_dlb\guf ijbqbgZf Z
 © a Y \ wlfh kemqZ_ ^h[juc q_eh_d"
 Mq_gbdb G_l dhg_qgh
 Mqbl_ev B \Zf hZgb_lky"
 Mq_gbpZ ?s_ dZd g_ ihgjZ\blky
 Mqbl_ev : _keb y ijhsm \Zk b g_ [m^m klZ\blv i
 y [m^m ^h[juf q_eh_dhf"
 Mq_gbdb Gm ^Z«
 Mqbl_ev DZdhc \ZjbZgl fh_]h ih_^_gby \Zk mk
 i_j\uc beb \lhjhc"
 Mq_gbdb Dhg_qgh \lhjhc
 Mqblve AgZqbl fhy ^h[jhlZ \uah_l m \Zk iheh\
 j_Zdpbx [m^l \Zf g_h[oh^bfZ" LZd"
 lh\hjhl \ j_qb mqbl_ey \ wlfh kihj_ h[mkeh\le
 sb_njZau h q_eh_q_kdbo dZq_kl\Zo g_Zm[_^Z>
 f_lb\ wlfh i_^Z]h] ijb\h^bl dhg_dj_bggcbjmbfky gZ
 ^bag_gguc hiul k\hbo mq_gbdh\ gZ bo bgl_j_ku
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 n_dlb\ghc b bf_l g_ihkj_^kl_gguc j_amevlZl
 < klyab k l_f qlh mklghc j_qb \ mkelh\byo dh
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 o_ablZpby qZklw_kiZfh_hj_[b\lu rbjhdh_mihlj_[e
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 ihevah\Zgb_ bglhgZpbb dZd ihdZaZl_ey_dhffmgb
 gby b ^j ljh^_fhgklbjm_f ^Zggh_ y\le_gb_ gZ r
 mqbl_ey \ kihj_
 ->ZZZ >Z^_g_ZehZb^ g_ ^ZeZ lZdh]b^hl l_[y
 ey_l bglhgZpbbhggh^Ze_gbx y \ lZdbo kemqZyo h
 hp_gb\Zx hljbZl_jeagh_f_gyy lhg gZ ih^q_/dgmlh ^
 GZ q_f fu hklZgh\bebkv
 J_qv mqbl_ey oZjZdl_jbam_glkyhi_b\ZfZfb g_
 ^ZeZ \lh^gufb kehZfb^Ze_gb^Zfhi_j_[b\Zfb
 (©«hlghrmkv hp_gb\ZmaZfb b bglhgZpbggguf j
 dhf qlh oZjZdl_jgh ^ey kihglZgggh]h lukdZau\Zgb
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\Zgb_ k we_f_gIZfb ijh^mfZgguho k@hajZ]ghu h\h^Z]
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 ijh\j_gghc ^_ckl\gghklvx Z lZd`_ mkeh\byfb k
 gbb Z^j_kZglhf wLZihf mjhdZ dhffmgbdZlB\gu
 ljb_^_f kblmZpbx ba ijZdlbdb i_^Z]h]Z
 x < h\l_l gZ g_h[hkgh\Zggh_ aZf_qZgb_ k_fbd
 hiylv aZgbabeb fg_ hlf_ldm^a i_^Z]h] qh[u g_ aZ
 mjhdZ g_cljZebam_l dhgnvbedmkl\@YfklurklemrZx \k_
 l\hb aZf_qZgby b fu ihiulZ_fky \uykgblv dh`_ g
 \bgh\Zl \ l\hb hlf_ldZo gh lhev dh«ihke_ mjhdZ
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 \gbfZl_e_g^a
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 ljbgbfZy \h \gbfZgb_ qh \hkijbylb_ mklgh]h l_
 ky g_ lhevduqZ\mZdlhjufh`gh hlf_lblv jhev iZjZebq
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 ^Zgb_ j[m[bl Mqbl_ev bkq_jiZ\ \k_ Zj]mf_glu b ih
 oheh^ghbaghkbl ©< ih^h[ghf_lhg_ y k lh[hc jZa]h\
 [m^m^a ihkej_ adh]h_j_oh^bl d ^jm]hc iZjl_
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 gb_ b g_]ZlB\gh_ hlghr_gb_ d ih_^_gbx mq_gbd
 hkh[_gghklb j_qb mqZklgbdh\ i_^Z]h]bq_kdh]h l
 h[mkeh\eg_u mklghc nhjfhc_]h j_ZebaZpbb

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 _l kh[hbZeh]bq/kldeb]bq_ikh_ijhba_^_gb_
 aZ\bkbfbhklb hl dhebq_kl\Z_]h mqZklgbdh\ < m
 q_kdh]h oZjZdl_jZ i_^Z]h]bq_kdh]h kihjZ ih kjZ
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 jhe_c mqZklgbdh\ kblmZlb\gZy k\yaZgghklv ke
 kl\b_ j_iebd jZaju\ ^bZeh]bq_kdbo _^bgkl\ \u
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 - G_ bfl_jZ\Z
 - G_dhlhju_ [ueb]hlh\l«
 Mqbl_ev aZfZoZ\ jmdZfb LZd g_ \k_ kjZam Q
 bahreh"
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 Mqbl_ev «lhgygh \u g_ [ueb]hlh\l \Zk \u]gZe
 ohlbi_ qih[u mqbl_ev ba\bgbeky igji^h^]Zf]h\Z \Zrm
 ghklv" Beb qih[u y ihreZ b aZ \Zk aZklmibeZkv"
 Mq_gbdb fheqZl
 Mqbl_ev Ohjhrh k_cqZk gZqg_lky mjhd ih^hc^
 mjhdZ b fu k \Zfb \k_h[km^bf« <k_ B^bl_
 < ijb_^_gghf h[jZap_ i_^Z]h]bq_kdh]h kihjZ
 f_gZ dhffmgbdZlb\guo jhe_c mq_gbdb ba]h\hjy
 kemrZl_eyfb keh`gh_ \aZbfh^_ckl\b_ j_iebd \h
 lh\ ih^o\Zlh\ j_iebd hp_gdb g_aZ_jr_gghklv l
 gZ \g_rgbfb h[klhy\evkl\Zfb \j_f_gghc h]jZgbq
 j_f_gu
 l_^Z]h]bq_kdbbZdih]hebeh] ij_^klZ\ey_l kh[hc
 ^h\Zl_evgh j_Zebam_fmX mqZklgbdZfb dhffmg
 p_ihqdm fhgheh] hl^_evgu_ \ukdZau\Zgby mq
 kb^bZeh] \hjhkhghgh_ ^bZeh]bq_kdh_bh[s_gb_
 dbklbfmeu b j_jieZdbbihebeh]\hdmighklv \k_o
 \ukdZau\Zgbc j_iebd dhffmgbdZglh\ qih ih^h
 _^_gguf \ur_ ijb_f_jhf kihjZ

<_ ^ms_c kljmdl fukjgh\hc fh^_evx i_^Z]h]bq_k
kihjZ yleyZ]lkyf_glZlbguc lk_dke_f_glZfb hibkZgb
ih\ _kl\h\Zgby

Th^Zj]mf_glZlbg\ludfklhfhgbfZ_lky \ukdZau\Zgb_
dhlhjhf kh^_j`biky h[tyk_ggb_n_dzdhb kh[Zlbc k m
aZgb_f ijbqbe g`k\ _gguo klya_c LZdbf hZjZahf
lb\guc l_dkZdZy kljmdl fukjgh\Zy fh^_ev l_dklZ \ d
jhc ^hdZau\Z_lky beb hZjZahf hZjZahf j`^_gb_

< kljmdlmj_ Zj]mf_glZlbg\h]h l]jokbz klbz_eyxl
l_abk \u^_bgmlh_ iheh`_gb_ dhlhj_ ^hdZau\Z_lk
_lky [^hdZaZl_evkl\h Zj]mf_glu_ ijb_f_ju \
qZklv l_abk ^he`_gZ [ulv q_ldh kahljmebjh\hZgZ
hq_j^v lZd`\_ ^he`_g [ulv djZldbf b q_ldbf ij^
h^ghf ij^eh`_gbb b^bkIZglgh klyaZlghu fhk l_abk
l\j^Zy_]h eb[h hijh_]Zy \ az\bkbfbhklb hl lh]
klZ\bezkv <h \lhjhc qZklb Zj]mf_glu_ gZlckd/hgk
h[hkgh\Zgb_ \ukdZaZgghc fukeb ijb\h^ylky Zj]mf_

Q_ldhklb jZa]jZgbq_gby qZkl_c Zj]mf_glZlbg
kh[kl\m_l bkihevah\Zgh_Zevghg hkeh\ b kxah\ H
gh\Zgb_ b l_abk h[uqgh klyau\Zxlky fihlm kh[hc
fm qh lZd dZdhf_glu b ijb_f_ju \h^ylky \h \lhjmx
ijb ihfhsb lZdbo kVh\j\ dZd\hjuo gZijbf_j lZd
<u\h^ ijbkh_ ^bgy_lky hkeh fZfb lZdbf h[jZahf blZ
ke_ ^h\Zl_evgh lZd qh

Th gZebqbx khklZ\eyxsbo qZkl_c jZkZm`^_gb
lb\guc l_dkl fh`_ihf_glu khdjZs_ggbfgh_kjZ
km`^\_gb\_ fh`_l [ulv ij^klZ\evgh \ \b^_eko_fu l
gh_ Zj]mf_glZlbg\ _lukdZau\Zgb_ mqbl_ey

x Lu g_ ijZ\ dh]^Z]h\hjbrv qh jh^bl_e_c kh\
\hegmxi \hb hlf_lidhbfm qh ex[hc jh^bl_ev i_j`b\
aZ k\h_]h j_[_gdZ kdhev dh [u e_l wlfm j_[_gdm
hgb ijhklh g_ ihdZau\Zxl l_[_ k\hbo qm\klk qh[u l
kljZb\ZekyZd qh fhc l_[_ kh_] ihklZjZcky i_j_ibkZ
[hlm

<u^_eyxl ke_ ^h\j\nd\lmjgu_ \hbk\jhb_g Zhj]
f_glZlbg\h]h l_dklZ

⁶ lhem`bjguf dmjkb\hf \ l_dkl_ \u^_e_gu l_abk b \u\h
Zj]mf_glu mqbl_ey

1) ^_ ^mdlb\ghdhlihjhfg kgZqZeZ b^_l l_abk Z az
 ^hdZaZl_evkl\h b \u\h^
 2) bg^mdlb\ghh_ l_abk b ^hdZaZl_evkl\h f_gyxlk
 ljb_^_f ijb_f_j bg^mdlb\ghc Zj]mf_glZpbb mqbl_e
 x Ohjhrh m l_[y ieho_hg_b_gZkljhjbr_e b bkihjlbe
 fg_ Y ijb^m \ ^jm]hc deZkk gZdjbgm ihlhfm qlh r
 _gby Hgb bkihjlyl gZkljh_gb_ ^jm]bf mqbl_eyf Ql
 klZjZcky qlh[u l\h_ gZkljh_gb_ g_ ihjlbeh `bagv
 sbf fg_ \ lhf qbke_«
 J_ieb_Zj]mf_gmugbl_ey dZd [u ij_ ^klZ\eyxl \haf
 kp_gZjbc kh[ulbc b ihkl_i_ggh ih^lZedb\Zxl mq_
 \u\h^m < ^Zgghf \ukdZau\Zgbb \ Zj]mfx_glZlb\gu
 qZxlky we_f_glu ih\ _kl\h\Zgby i_j_qbke_gb_ kh[
 QZs_ \k_]h \ kihj_ k mq_gbdZfb njZ]f_glu jZ
 qb [u\Zxl ij_ ^klZ\e_gu \ kh_ ^bg_gbb bo \u[hj [m
 fgh]bo ijb_qhgl_fu aZfukeZ dhffmgbdZglZ l_o Zj
 j_q_luo lZdlbd dhlihju_ lhl`\_ i\_ ^Z]h] fh`_l bkih
 q_kl\ ^hdZaZl_evkl\Z
 LZdbf h[jZahf fh`ghh]h h h j b h \ kihj_ dZd hkh
 j_q \hf ijhba_^_gbb \ hkgh\ dhlihjh]hhe`_Zl h
 r_gb_ d ij_ ^f_lm h[km`^_gby b Zj]mf_glZpby jZ
 gby ij_h[eZ^Zxsbf nmglfukhZaZf g b ihf j_qb [m^_l
 Zj]mf_glZlb\guc l_dkl dhlihju_ h^gZdh fh`_l \d
 lu hibkZgby b ih\ _kl\h\Zgby
 K lhqdb aj_gby kljmdlmjghc hj]ZgbaZpbb i_ ^Z
 h[t_ ^bg_y_k_ h]Z]f_glu]m]bo`Zgjh\ LZd mqbl_ev\
 k mq_gbdZfb fh`\_l kihjfe\_Zlyb\ \hajZ`_gb_d ijb]qm
 ^hlb ^jm]b_ `Zgju h g a m b k kly \ nmgdpbb Zj]mf_
 beexkljZpbc fg_gby ij_ ih^Z\Zl_ey Ke_ ^h\Zl_ev
 kdbc kihj fh`gh h d g f k d d k g u f `ZgjZf
 Ki_pbnbdZ i_ ^Z]h]bq_kdh]h kihjZ dZd dhfie_
 khklhbl \ lhf]h h kljmdlmjm gZihegyxl njZ]f_glu`Z
 ij_ ^klZ\e_gguo jZagufb dhffm g b d r Z g f Z e m m d Z _
 l_e_f b mq_gbdZfb ij_ ^klZ\bf `Zgjh\ucZj_i_j]m
 lb\guo \ukdZau\Zgbc i_ ^Z]h]Z b -m q_ g b d h k b l m q_
 Zpbb kihjZ kf lZ[ebpm
 Hlf_lbf qlh ijbkmkl\l_b_ njZ]f_glu\ ^f]m]bo`Zg
 ^_e_c h[mkeh\^_gh kZfhc kljmdlmjhc i_ ^Z]h]bq_
 ihebeh]bq_kdh]h \ukdZau\Zgby g_h[oh^bfhklv
 h[hkgh\Zlv k\hx ihabpbx \ kihj_ b \ha^_ckl\h\Zlv
 < [hevr_c f_j_ wih hlghkblky d j_qb i_ ^Z]h]Z

LZ[ebpZ

@Zgju \oh^yskh_klZ\ Zj]mf_glZlb\guo \ukdZau\Zg
mqZklgbdh\ i_^Z]h]bq_kdh]h kihjZ

@Zg	ljb_f_ju `Zgjh\	
	Mqbl_ev	Mq_gbd
Kh\	Kh_lmx l_ gbdh]^Z g_kihj b gZklZb\Zlv gZ k\h_g_fh`_rv wih ^hdZaZlv	f _keb-lu
<haiz`	<u hrb[Z_l_kv j\_kv]Z q^_eZ_f \ k\h_c `bagb ^bf=^l ihke_fh`_l hi]b]kl\by \u ijhimklbeb h^g^m\lvkyf magZgby h ihfagZqbl \u g_ mk\hbl_ ke^im^xsmxmf_`kZaZjh\ ?ke_^_v \aZbfhk\yaZgh lhevdh \ k\jhjK_	>Z gm Wih
KhleZk	Y k \Zfb kh]eZkgZ dZ`^qih aZkem`be Y kh]eZkgZ ihklZ\blv l_h^gbf mkeh\b_f lu \uih^gh aZ^Zgb_	Fh`_l [ulv ZU \u gh -yhqkh cqZk g_ l^m wghck ^h[jhlu egbfrZg bys«^a
lkhkv]Z	Y ihijhrm l_[y [ulv \gbfZqih[u g_ hrb[blvky kghhZjblv ih imklydZf	K^_eZcl_ gZf _s nklgmihkqdm lhc^bl_ gZf gZ\klj_qm fu \ ke_^mxsbc^ jZa ih]hlh\bfsky
Hp ghqgh	lhkfh]jb dZdZy m l_[y]jyav kdhevdh hrb[hdgbdZd g_ k\yaZgu ^jm] kM Ebdb hl_l [ue iheg_h^beZ ijb_f_ju ba l_dklZ ihklZ\beZ © ^a Z_l_ © ^a	Hg ohjhrh hl_lhevdm`ggfgh]he\hegh\Z ^km]hfiwhlfm b i_j_imiZe ghgZ\qth\ ihwhlfm y_c lhgyeZ
:g d^hl	FulZd ^hejh b lsZl_evghjy_f qih[u m gZk g_ kemqbehkv k l_f _`bdhaz[ue dZd ^urZlv b mfh[u \u g_ az[ueb ijZ\beZ b^bdlZgl gZ © ^a fu k \Zfb]hlh\bfsky	G h y -lh agZk f^me hiki vqbf iz_ih^ hZl_`ehhjZg_d^hZ ihkl j\be<h^a qh q_gbdm dhlhju b\glygZebkZedhevdh [be_lh lZkdZaZ]h bJZa Zs_l ag qbl agZ_l : \u fg_ g_ fh`_l ihklZ\blv © ^a ohly y mqmkv ohj

H[jZlbfky d ke_^mxs_fm Zki_dlm \ oZjZdl_jbk
 q_kplh kihjZ k lhqdb aj_gby nhjfZevghc k
 dhfihabpbhggghc b yaudh\hc- dijZgaaZpbhfm
 hnhjfe_gbxyuykgbf dZabhdh\h_kkh[jggh_khh
 ih_^_gby i_^Z]h]Z \ ijhp_kk_ kihjZ
 l_^Z]h]bq_kdbc kihj lZd`_ dZd h[uaguc kihj
 _lky gZebqb_f k\h_h[jZaguo kj_^kl\ \ujZ`_gby eh
 f`^m hl^_evgufb \ukdZau\Zgbyfb mqZklgbdh\ k
 \k_]h ^bkdmkkbhgggh]h ihebeh]bq_kdh]h ih oZjZ
 ehf GZb[he__ oZjZkl^_kdZfb\ujZ`Zxsbf_b eh]bq
 kdb_ hlghrf_gby qZklyfb l_dklZ i_^Z]h]bq_kdh]
 fh`gh gZa\Zlv khxau k mklmibl_ekvufkl_l_iggbggh
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 fg_gb_^Z@h[jZsZ_l \gbfZgb_ gZ g_mf_klghklv Zj]r
 «b lh- mkbeb\Z_l l_abk- rdjZaZ^agZ ijhlb\hiheh
 gu_ nZdlhju
 l_^Z]h]bq_kdhfm kihjm dZd b h[uqghfm kihj
 ^jm]byaudh\h_u_ q_Zlbf:gggh
 :dlb\gh_ bkihevah\Zgb_ km[t_dlbguo ya
 kljmdpbc
 Z khq_lZgbc ih^q_jdb\Zxsbo bg^b\l^mZevgu
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 [nhjf]eZ]heh\ i_j\hjhZexpZqblZx bheZjZx \
 ebqguo f_klhby_fgbc l\ \u
 :\\hjkd_b_ \\\h^gu_ dhgklgmkdyllk d ijZ]fZlbq_kdb
 \ha^ckl\mxsbf kj_^kl\Zf yaudZ >Zgg_u yaudh\h_u
 lhev dh k\b^_l_evkl\mxl h kihkh[ghklb Z\lhjZ \u
 [hevr_c beb_f_gvr_c kl_i_gb hdZau\Zlv \ha^_ckl\
 kj_^kl\Zfb yaudZ gh b kihkh[kl\mxl \ujZ[hld_ m
 lhqdm aj_gby_ejmx^_c g_ kqblZlv k\h_fg_gb_hdhg
 < kihj_ k mq_gbdZfb hlkmkl\l_b_dZl_]hjbqghklb md
 mqbl_ey b kihkh[kl\m_l kgylbx dhgnebdlgZklb \ hl
 sbfbky ljb_^_f njZ]f_gl kihjZ mqbl_ey k mq_gbp_
 x ->Z\Zcl_ hl^Z^bf jhevgZlZibld_«
 - GZlZrZ fg_dZ`_lky qlh >bfZ g_ kijZ\blky«

- Gm qlh \u kjZam"
 - «gh wlh lhev dh fh_ fg_gb_«<u j_rZcl_ kZfb«
 ->Z imklv ihijh[m_l G_ lZ dmqbiky mqbiky
 < wihc kblmZpbb mqb_l ev \ujZabe klh_ khfg
 klyo mq_gbdZZegwllh^f_e]dh dhjj_dlg h ij_ ^hklZ\b
 dZf ijZ\h kZfbf j_rZlv dZd ihklmiblv Hhkmkl\b
 klb i_ ^Z]h] fh] @GZaZldh_f -kbggZ_ kijZ\olky a
 kgyeh \hagbdrmx [ueh Z]j_kkbx kh klhjgu mq_g
 >ey i_ ^Z]h]bq_kdh]h kihjZ dZd ijZ\beh oZ
 ie_l_gb_ we_f_glh\ jZa]h\h yghkZaZd^ZqZ fg_gb_
 im[ebpbklbq_kdh]hm[aZbZqZ\hbo hihg_glh\ b gZ
]h gZmqg]h]gh]h ih^klbey klbe_c lj_h[eZ^Zgb
 hij_ ^_e_ggh]h klbey yaudh\h_ jhZghf_e_gh^Z]b kh
]bq_kdh]h kihjZ [m^ml \h fgh]hf aZ\bk_ ly hl_]h
 pbc mqZklgbdh\ b hl lh]h gZkdhev dh hgb dhfi_
 h[km^Z_fh]h \hijhkZ
 A Klyagghlv b p_ ehklghklv l_dklmjh_ uhjZ ijb
 dhgkljmdpbb j_q_\u_ kl\ujihledybunmgdpbb
 - \h^Z l_abkZ \ Zj]mf_glZyb kqubdZx_ dklGZ fhc
 \a]ey^j
 - \l_ ^_gby Zj]mf_glh\ b kkuehd gZ Z\lhjbl_l g
 h[s_ _fg_ gZd kqblZ_l« lh keh\Zf« b=hl\hjl«
 - \l_ ^_gby \uBhZd ih^ _ ^_f blh]f«h[ljZabf
 b ^j
 - \ujZ`_gby kh]eZkby KghZejZk gZ k \Zfb« Y]hlh
 k wlbk kh]eZkblvky« G_evay g_ kh]eZkblvky k
 ^_ckl\bl_evghbZd«
 - \ujZ`_gby \hajZY_ gbykh]eZkgZ k wlbk G_ fh
 jeZkblvky k \Zfb« MZy_lghy dZmajb gbyi«
 <k_ wlb hihgu_ j_q_\u_ dhgkljmdpbb lj_[mxl
 gby ihykg_gby mlhgq_gby
 Ke_ ^m_l hlf_lblv qlh gZ \u[hj hij_ ^_e_ggu
 kj_ ^kl\ agZqbl_evgh_ \ebyvllb_d_hgZaubZjZdl_j
 i_ ^Z]h]bq_kdh]h h[s_gby gguh[miklem\ kkbhgZevguf
 jZfdZfb klZjhmeghuo \aZbfhhlg hr_gbc yaudh\l
 kl\Z \ k\hx hq_j_ ^v \ebyxl gZ oZjZdl_j ijhl_dZ
 kdh]h kihjZ < klyab k wlbk \Z`ghc gZggZr \a]
 nhjfZpby jhq_\uo lZdlbdlZkoihevam_fuo i_ ^Z]h]
 \ i_ ^Z]h]bq_kdhf kihj_ ^ey ^hklb`_gby ghffmgbo
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:gZeba j_q_\h]h ih_^_gby mqbl_e_c \akihj_ k
 \hebe \u^_i^b bZjZdl_jm ^_ckl\by gZ bkhgZ_kkZ^fgbdh
 ijhp_kk kdhjgZkljmdlb\lg_u_kljmdlb\lg_uq_\u_ bZdl
 db
 Ddhgkljhdhgufih oZjZdl_jm \ha^_ckl\by gZ m
 j_q_\uZdlbdlZlghkylky
 x iho\Z:eZMfgbpZ qlh h[jZlbeZ \gbfZgb_ gZ fh
 dm; a
 x dhfijhfbkY g_ ihklZ\ex l[_ k_]h^gy ^\hcdm
 ^mxsbc mjhd ijb]hlh\lv h[_ l_fu ^hdZ`b gZZ qlh lu
 _rv fhg^f_l >h]h\hjbebkv" a
 x ©lj_l_ckk^?keb lu ^mfZ_rv qlh y g_ ijZ\
 h[jZlbfky d l\hbf h^ghde;Zkkgbdzf«a
 x ijhy\^_gb_ h]hjg_lgbyf_gy hq_gv h]hjgZ_rv k
 ih_^_gb_f«a ©Y hl l_[y wlh];h g_ h`b^ZeZa
 x qZklbqgh_ kh]e;Zk^b_rv Lhevgh ^mfZZ h[j
 sZlvky dh fg_ k ijhkv[hc hetykghv^jmb_ j_q_\u_
 lZdlbdb
 DZd_kljmdlb\lg_uq_\u_ lZdlbdb g_]Zlbg h\ebyx
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 x \hafms_gbjZa^jZ`_gghc©ghf_ag;Z_rv a
 x gZkf_r;dZMfgbd \ubkdZeky a ©?keb lu; lZdZy mf
 x ijbihfbgZgb_ ijhreuo hcb\hdfgb gZgqlh dh
 ljevvgmx gZibkZe a
 x hl\lgZy Z]j:©Mby_[y \ l_ljZ^b bs;b hrb[db a
 x dZl_]hjbqgh_ aZy\q_lg_haZ]h^ aZjZ[hZze lh b
 klZ\be;Z a
 x lZdlbdlZlhhjbl_lglejhpZ©A_kv y j_rZx dhfm b ql
 klZ\blv a
 x ijbdZaujZ`_ggvdjm[hc nkp]hl aZdjhcZa ©A
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 Mqbl_ev bkihevamxsbcb \k\h_c j_q_\dhc ijZdl
 lb\gu_ lZdlbdb dZd ijZ\beh kgbfZ_l dhgnebdl
 kihjZ_fy]dh \ujZ`Z_l g_kh]eZkb_ b \ha^_ckl\m_l
 gh\j_f_ggh ^_fhgkljbjmy hij^_e_ggmxdmevlmjr
 ke^_kl\bb fh`_l [ulv \aylZ mq_gbdZfb aZZfh^_ev
 eh]bqguo mkeh\byo >_kljmdlb\gu_ lZdlbdb gZij
 klj_kkh]_gguc oZjZdl_j kihjZ b gZjmrZxihijhp_kk
 jh \aZbfh^_ckl\by < i^Z]h]bq_kdhf kihj_ i^Z]h

ebjh\Zlv k\h_ ih_^_gb_ k ihfhsvx dhgkljmdlb\gu
lbd kihkh[kl\mxsbo wnn_dlb\ghklb h[s_ggby kg
nebdlghklvghrghgbyo

GZjy^m k ijyfufb j_q_\ufb lZdlbdZfb \ i_^Zl
kihj_ hkh[mx agZqbfbklv dihhkh[jg_gZxlijb_fu \ha^
kl\bygZ mqZsboky Bo mf_klghklv \ dZqc_kl_ ki
kl\by \ i_^Z]h]bq_kdhf kihj_ hij_^_ey_lky l_f qf
gbx fgh]bo bkke_^h\Zl_e_c g_ klhev dZl_]hjbqg
ijyfufb h_ki_qb\Zxl ©k\h[h^m dhffmgbdZlb\gh]h
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aZlv gZ mqZsboky ^hklZlhqgh wnn_dlb\gh_ \hkib
kl\b_ ljb_^_f ijb_f_ju

x Mq_gbdb ^hejh ^hdZau\Zxl mqbl_ex qlh hgb
jZ[hlm ^jm] m ^jm]Z Mqbl_ev \b^_lrbcd dZd\k_ ijl
\Z_lky bkejZv hlf_ldb JZkklijh_ggu_wlbf maq_gbdb
\hjZqb\Zxlky b b^ml gZ k\hb fhkklZqZklh[_ ih^ ghk
Mqbl_ev ihkfhlj_e bf \ke_^ ly`_eh \a©Boomebb ijhb
hgb khegp_f iZebfu ihDejZyk^a_g lZd ^Z\gh bamqZ
ihwfm G djZGh\Z ©Dhfm gZ Jmkb`blv ohjhrh^ jZk
\u^_j`Zeb b kZfb bgpbZihju kihjZ h ©g_kijZ\^eb\l

l_^Z]h] k ihfmsfhxqZgby gZlhdZ_hlihg_glZf gZ
g_h[hkgh\Zggghklv bo ij_l_gabc b ihfh]Z_l jZajy
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x Mq_gbdb ^hejh kihjyl k mqbl_e_f dZldhc qZkl
ky keh\h ©jZg_gbudf^MqZg_u\Zxl qlh wlh ijbqZklb_
kh]eZrZxlky k mqbl_e_f dhlhjuc ml_]`^Z_d qlh wl
l_evgh_ <-ldh dlmfc_gl i_^Z]h] g_ \u^_j`b\Z_l b meu
]h\hjbl©?s_g_fgh]h kZf ih\jx qlh wlh ijbqZklb_«
DeZkk kf__lky l_^Z]h] ijh^he`Z_l k\h_ ^hdZaZl_evl

< wlhf kihj_ mqbl_evrmdklmleZda_mykgbfgZ_l dh
nebdlghklv b ^Z_l \hafh`ghklv i_j_dexqblvky
ij_^f_lZ h[km^`_gby

LZdbf h[jZahf k lhqrddlhjZgbyhjZevghc kljm
lmjgdhfhhabpbhggghc b yaudh\hc hj]ZgbaZpb_b i_
kihj ij_^klZ_l dZelb^hzebeh]bq_kdh_ \ukddZau\Zgb
lmjgZy gZiheg_gghklv dhlhjh]h ijhy\ey_bky \ keh

⁷ Ihem`bjguf dmjkb\hfjZdjbf^_e_gu dhk_gg_u_j_q_\u_ lZc

q_kdhf \aZbfh^_ckl\bb hl^_evguo j_lmhbmjgk^_ms
kfukeh\hc fh^_evx \ i_^Z]h]bq_kdhf kihjZ y\ey_l
lb\guc l_dkl Djhf_ lh]h i_^Z]h]bq_kdbc kihj ij
ihevah\Zgb_ kbkl_fu dhgkljmdlb\guo j_q_\uo lZd
DZd ihdZau\Z_l ZgZeba kblmZpbc i_^Z]h]bq_
\j_f_ggu_ jZjZg hq_gui_j\luo _]h l_f hldjueh
kh^_j`Zgb_f mjjhdZbo bgl_gpb_c -qqlbljeyo \
djbl_jbyfb mf_klgkklb kihjZ l_j_qbke_ggu_
h]jZgbqbl_eb i_^Z]h]bq_kdh]h kihjZ kihkh[kl\mx
mq_[gh]h ijhp_kkZ ljb_^_f ijb_f_j
xGZqeh mjhdZ jmkkdh]h yaudZ \ deZkk_ <k_ k
<heh^y hldZau\Z_lky fhlb\bjmy wlh l_f qlh mqbl_
h[t_dlb\gh klZ\bl hlf_ldb Mqbl_ev gZqbgZ_l \hajZ`
i_ggh \ kihj \hle_dZ_lky _kv deZkk
AZl_f mqbl_ev ihgbfZ_l qllm o hlyl ikhklZlv mjhd
b aZdZgqb\Z_l aZlygm\rbcky mjhd njZahch©GZ wl
jbf gZ deZkkghf qZk_ Z l_i_jv ^Z\Zcl_ _jg_fky d m
<u[hj mqbl_e_f kljZl_]bb mdehg_gby hl kihjZ
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rmx ijh[e_fm \ ^jm]hc [he__ mf_klghc h[klZgh\dl
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jZ
- \ g_f mqbl_ev ^he`_g khojZgblv eb^_jkdmx
gmx ihabpbx
- ij_^iheZ]Z_l gZebqb_dhkyfghgh]h b ©ihjki_dlb\
]h^a Z^j_kZlZ Z lZd`_ mq_l _]h \hajZklguo b bg^
[_gghkl_c
- ij_^klZ\ey_l kh[hc dhfie_dkguc `Zgi_ \dexqZ
f_glu ^jm]bo `Zgjh\uo jZagh\b^ghkl_c j_qb
- y\ey_lky kihglZgguf beb qZklbqgh ih^]hlh\le_
^be beb ihebeh]bq_kdbf \ukdZau\Z_gbu_kelkljmdlmj
fh^_evx dhlhj]h y\ey_lky Zj]mf_glZlb\guc l_dkl
- jZkiheZ]Z_l gZ[hjh_f ki_pbZevguo yaZdh\uo k
`Zxsbo eh]bq\_kdb\_ hlghr\_gby f\_`^m j_iebdZfb dl
Z lZd`_dhgkljmdlb\gufb j_lZd\ldZfb ijyfu_k b dh
_ggufb
- h]jZgbq_g nZdlhjhf \j_f_gghc ijhly`_gghklb
Hlf_lbf lZd`_ qlh ^ey khab^Zl_evgh]h mki_rg
ijhl_dZgby i_^Z]h]bq_kdh]h kihjZ agZqbfh Z^_d

\Zgb_ mqbl_e_f bjdllhgZp bhgguo iZmaZh bghhgZp
kh\hc gZ`bf b iZghfbfbq\_kdbo `_klu fbfbdZ \\
\ha^_ckl\by gZ mqZsboky

<hijhku b aZ^Zgby

< q_f ijhy\ey_lky dhfie_dkguc oZjZdl_j bgl_
\ i_^Z]h]bq_kdhf kihj_" ljb_^bl_ ijb_f_ju gZb[he
bgl_gpbc i_^Z]h]bq_kdhf bgl_gpbb i_^Z]h]h\

< ijb_^gguo kblmZpbyo i_^Z]h]bq_kdh]h k
l_ bgl_gpbb i_^Z]h]h\ HoZjZdl_jbamcl_gkihkh[u
l_gpbc k lhqdb aj_gby j_r_gby i_^Z]h]bq_kdbo aZ

x Mq_gbd gZ mjhd_ gZqbgZ_lazha fmsZbvk<ba
\k_] ^Z dh fgbjZl_kv^a Mqbl_ev g_fgh]h ihZheqZ\]
aZ mq_gbdm fy]dh ©KZrZ ^Z\Zc k_cqZk g_ [m^
aZf_qZgby ih ih\h^m fh_]h d l_[_ hlghr_gby« H[kr
mjhdZ«^a

x Mqbl_ev ^_eZ_l aZf_qZgb_ mq_gbdm dhlhjuc
b hl\le_d deZkk < hl\l ^_ \ylbdeZkkgbd]jm[bl ©Gn
hiha^Ze <u`\_ lh`_ hiZa^u\Z_l_ b gbq_]h^a Mqbl_e
©Y mqbl_ev b f_gy fh]ml aZ^_j^Zlv \ dhjb^hj_« B \\
kh fghc jZa]h\Zjb\Z_rv^a Mq_gbd ih`Z\ ie_qZfb
©H[udgh\gghm^a Mqbl_ev ih\urZy]hehk ©LZd O\Zibl
k\h_c [m^_rv lZd^hfZ jZa]h\Zjb\Zlv^a

DZdb_ nZdlhju fh]ml \ebylv gZ dhffmgbdZl
gb_ mqbl_ey \ kblmZpbb i_^Z]h]bq_kdh]h kihjZ"

DZdbfb ki_pbnbq_kdbfb oZjZdl_jbZlbdZfb
^Zlv mqbl_e dhdZmgbdZlb\guc eb^_j \ kblmZpbb i_
kdh]h kihjZ"

ljhZgZebabjmcl_ kblmZpbb i_^Z]h]bq_kdbo
jbl_ \b^_hnjZ]f_gl ba d n ©Dexq [_a ijZ\Z i_
> :kZgh^hc ijhqblZcl_ njZ]f_gl hl_lb\hgZ ke_ ^
ijhku

- Dlh yleyb_kyp bZlhjhfh kihjZ"

- Yley_lky eb mqbl_ev dhffmgbdZlb\guf eb^_jhfh \

- ?keb_g_l lh qlh ihf_rZeh_fm _klbfkihj gZ
fmgbdZlb\gh]h eb^_jkl\Z"

⁸ NjZ]f_gl ba kp_gZjby d d n ©Dexq [_a ijZ\Zhi_j_^Zqk
\hc ij_^klZ\le_g \h njZ]f_gl_

NjZ]f_gl
 ©WffZ lZ\eh\gZ jZkk_yggh ijhqbIZeZ lkh qlh bah
 d_ Kukh_\ b kdZaZeZ
 - Gm lZd K_uh_luj_ ;ZxrdbjgZ >g_\gbdb gZ klhe
 :^Zfyg ih^gye jmdm
 - Qlh l_[-'k bkim]hf kijhkbeZ WffZYlZ\ekhaZa
 eZ lu m f_gy hlkmlkl\m_rv
 - Gh wih km[t_dbl\guc b^_Zebaf WffZ lZ\eh\gZ
 jbZebkl kdZ`_l \Zf qmhlky\mjok : ke^h\ZI_eZgh fh]r
 ^Zlv \hijhk \ q_f hrb[dZ Kukh_\Z" lhg_fm q_luj_
 iylv"
 - =jZ`^Zg\_ dh]^Z`_ wih-dhbgdbdy"meZ \WffZ lZ
 eh\gZlhq_fm y ^he`gZ ^Z\Zlv_fm hlg_l"
 - Gh \hijhk ih kms_kl\m WffZlZ\eh\gZ hf
 klhbo q_jguo jeZa :^Zfyg ihdZau\Ze- iQegmx_dehye
 ijZ\bevgh \uqbkebe h[t_f]ZaZ ihemq_ggh]h«
 - FheqZlvaZdbqZeZ WffZ lZ\eh\gZ lZd Zqlh \k_
 ebkv<hg ba deZkZl\hkiyhkbe @GgYkijZ\^ebhZ
 qlh" klZeljhfdh bgl_j_kh\Zlvky b ^jm]b_
 WffZ lZ\eh\gZ ^ZeZ k_[_ iZmam qlh[u hklulv l
 l_dZebkv yjdb_ iylgZ
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 y \Zf k^_ezeZ iehoh]h" : _dhffm]bZifjlbh_Zll
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 KZrZ gZofmjbekey ©G_lIZdjZkndr_ a\mqbl b ag
 wih ijZ\bevgh ^a
 Mqbl_ev ©Emqr_ g_ agZqbl ijZ\bevgh ZY l_[_]
 \bevgh Z lu gZqbgZ_rv kihjblv dZd [m^h fu emqr_
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 mfg__" lhke_ mjhdZ ih^hc^_rv b inhfhlijbrv qlh \
 k_cqZk ijh^he`Z_f mjhd^a

MdZ`blg_lu_kl_j_hlbiu kihkh[kl\mxsb_mk
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f_ju bo bkihevah\Zgby

HoZjZdl_jbamcl_hkh[_gghklb_j_q_h]h ih\
_ kihj_lu[jZggu_bf_j[Zevgu_b_g_l_jZevgu_
^_ckl\by k mq_lhf hkh[_gghkl_c Z^j_kZIZ

x < deZkk_mqblZ_evljZjZ^b k dhgljhevgufb jZ
lZfb H^bg ba mq_gbdh\ aZ^Zzl\hijhk h[b_gguf]
q_fm fg_ © ^ aZ dhgljhevgmx" ^a

Mqbl_e@Fh`gh ih^mfZlv ^ey l_[y wlh gh\h <k
ij_ ^u^msmx dhgljhevgmx" JZa © ^a agZmbl © ^a A
l_ev ^a

Mq_gbde@?y gZibkZe lm dhgljhevgmx gZ © ^a ll
agZqbl qlh y g_fh]m bkijZ\blvky ^a

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g_ ^h\he_g Qlh aZhjZdgbda ^a

8. < q_f ijhy\ey_lky ki_pbnbdZ Z^j_kZIZ h[mqZ
lmZpbb i_qZ[kd]h kihjZ"

Hij_ ^_ebl_ Z^j_kZIZ mqbl_ey \ ijb_^_gghc kl
x Mjhd jblhjbbd Mq_gbd g_kh]eZrZ_lky k g_h
agZlv bklhjbx wlhc gZmdb ©Fu `b_f k_cqZk Z g_
e_lbb \k_ wlb ijZ\beZ ^Z\gh mklZj_eb b g_kjZ[Zl
sZ_rvky« ^a G_dhlju_]h h^ghdeZkkgbbd \kh]eZkggh
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©Gm kh]eZkbl_kv qlh wlh lZd ^a >jm]hc mq_gbd
ijhklh dZd \k_ mqbl_ey lj_[m_l_agZlv b \k_ >Z
gm`gh ^a Mqbl_ev ihgyeZ qlh [hevrbgkl\h deZkkZ g
h[jZlbeZkv aZ ihfhsvx ©: dlh g_kh]eZk_gZk <bdlhj
eZkv \]hj^hf h^bghq_kl_ " ^a

Kms_kl\m_l fg_gb_ qlh h[jZa mqbjl_ey \ ih
fbjmxl_]h hlghr_gby k mq_gbdhZfb wlfh\ukdZau\
gb_gZ ijb_^_ggu_hp_ghqgu_lukdZau\Zgby h[
_ ^_gbb mqbl_e_c \ kihj_Knhjfmebjmcl_k\hx lh

x ©K B F g_hafh`gh jZa]h\Zjb\Zlv _Zeb fu k
rZ_fky hgZ kjZam gZqbgZ_l djbqZlv KkhjZv [_kih
gh gbq_]h g_ ^hdZ`_rv« ^a

x ©Fu \k_] ^Z gZ _ mjhdZo kihjbf >ey gZk wlh
k] ^Z lukemrb\Z_l gZk ?keb kqblZ_l qlhZfu g_ij
_lky i_j_m[_^blv Z g_aZklZ_ey_l kh]eZrZbvky k kh
kemrb\Z_fky d lhfm qlh hgZ]h\hjb\« ^a

DZd`h`h`afh`gu_ ihke_ ^kl\by i_ ^Z]h]bq_kdh]h
 dhffmgbdZlb\gh]h ih\ _^_ gby mqbl_ey \ g_f"
 MdZ`bl_ nZdlhju h]jZgbqb\Zxsb_ \j_f_ggu
 ^Z]h]bq_kdh]h kihjZ H[hkgmcl_ k\hc hl\ _l
 DZdb_ oZjZdljgumklghc kihglZgZohc^j_lqb
 hljZ`_gb_ \ i_ ^Z]h]bq_kdhf kihj_ "
 HoZjZdl_jbamcl_ jhev iZjZebg]\bklbq_kdbb
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 Qlh kh[hc ij_ ^klZ\ey_l i_ ^Z]h]bq_kdbc kih
 gby \b^h\ j_qb" < q_f ijhy\ey_lky _]h ki_pbnbdZ"
 DZdZy \ _^mclZjy_qkljkmeh\Zy fh^_ev l_dklZ e_
 \ hkgh\ _i_ ^Z]h]bq_kdh]h kihjZ"
 DZdZy\audh\ _i_ j_kumsb i_ ^Z]h]bq_kdhfm kihj
 HoZjZdl_jbamcl_ `Zgjhlh_ gZiheg_gb_ i_
 kihjZ ljb\ _^bl_ ijb_f_ju
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 pu

KblmZpby

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 l_fZlbdm gZ © ^a y agZx gZ © ^a Z lu ke_ ^h\Zl_ev
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©B^_lhrdj bklhjb Mqbl_ev h[tykgy_l gh\mx l_fm
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- <k_ jZ\gh wih \ZrZ-igbm_kkbg_ aZ[u\Zlv Z _ke
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 \ dgb]m b gbq_]h g_ aZ[u\Zy ^a
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 ihlhfm qih g_ fh]m aZihfgblv g_kdeZ^gu_ kljhqdb
 - Gh \ ^v lu _s_ g_ ijh[hZ_e hq\bljv rZ«
 - Y \b^m kjZam qih g_ kfh]m \umqblv
 - Lu gZ\jgh_ ohq_rv kdZaZlv ©g_ ohZma^ Z g
 ihfgb g_gZak_ kemqZb `bagb ijb^mfu\Zlv hl]h\hjdb
 KblmZpby
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 ih ih\h^h]h^ _ kb^_lv ^_ \hq_ lZd dZd hgZ k_eZ l
 dhf aZ iZjlm b gZklZb\ZeZ gZ_lhf qih hgZ \ ex[hf k
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LZ[ebpZ

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-	-
-	-
...	...

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hl_lb_gZ _hijhku
- Qlh yley_lky ij_^f_lhf kihjZ _ij_^klZ_e_gguo njZ
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- GZkdhev dh hgb mf_klgu ^_ckl_m_Zpbyo ^_Zgguo
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gZibkZe
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^_ckl_bl_evgh hrb[dm kZk ex[hc q_eh_d y fh]m hrb[
: KZrZheh^_pZa aZf_lbe hrb[dm agZqbl ohjhrh ih
d mjh;dm_vl_l_gbf_Zvbu
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DZdmx jhev dhjZxggu_ ijb_fu \hag^Z_ckl\by
 mqZsboky \bg^Zdhj kihj_ b ihq_fm"
 Hij^_ebl_\u^_e_ggmX \ ijb_f_j_j_q_\mx
 oZjZdl_j \ha^_ckl\by b hkh[_gghklb bkihevah\Zgb
 ©B^_l mjhd]_h]jZnbb Mq_gbd hl_qZ_Z m ^hk
 ^Zgb_hg y\gh g_\umqbe
 - FZdkbf kZ^bkv k_]h^gy lu g_]hlh\ >\Z
 - G_l y]hlh\beky <u ijhklh g_^Z_l fg_hl_bl
 Mq_gbd \gbfZl_evgh bamqZ_l dZjlm \k_f k\hbf
 \Zy qlh agZ_l mq_[guc fZl_jbZe Mqbl_ev_\u^AZ\
 fy keh\gh g_\agZqZc [jhkZ_l j_iebdm
 - ?keb lu bs_rv :f_jbdm lh Ojbklh^Z]gDhemf[
 ^Z\gh _ _ hldjue
 Dh]^Z kf_o \ deZkk_klbo i_^Z]h] ^h[Z\be
 - KZ^bkv kZ^bkv <_av k_]h^gy lu ^_ckl\bl_ev
 mjhdm Gh y m_j_g qlh \ ke^mxsbc jZd lu h[ya
 \brvky b hl_lbrv ohjrrh >h]h\hjbebkv"^a
 27. ljhZgZebabjm^_ggmX kblmZpbx i h^Z]h]bq
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 \h_ih_^_gb_nkqbljZeygb_dhffmgbdZlb\gh]h eb
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 ©Eyey W^mZj^h\gZ hkdjh[beZ dezkk ihgZ h[ha
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 - Qlh \hl lZd gb k lh]h gb k k_]h- ^agZl h[ha
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 - : Khdheh\ bf_e ijZ\h ijboh^blv hglZ\h]hbkv_g_ ih
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 - lhjhlv \Zk g_Zmhu[gmeZkv EheZ B]gZlv_gZ
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2016.- < - K -97.

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g_pd - k

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Ahlh\Z L X Hkh[_gghklb \aZbfh^_ckZ\by mgb
fb \ijhp_kk_ i_^Z]h]bq_kdh]h kihjZ ljhfe_fu kh\]
fmgbdzlb\gh]h h[jZah\Zgby _ma_ b krdjheckbfZl_jb
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8. Ahlh\Z L X Mqbl_ev dZd dhffmgbdzlb\guc eb
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2015.- < - K -210.

9. Ahlh\Z L X BggZepgZy kljmdlmjZ i_^Z]h]bq_kd
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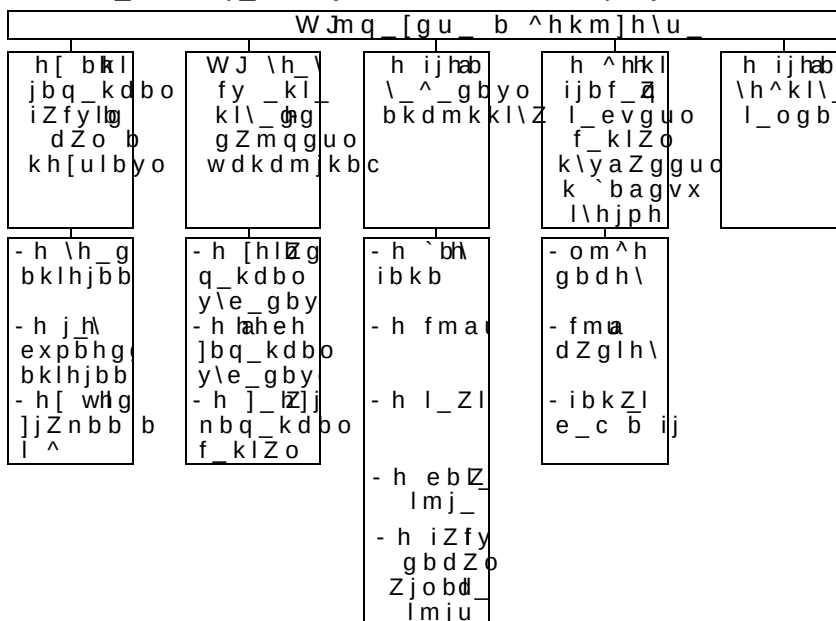
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JZajZ[hldZ WJ gZqbgZ_lky k mykg_gby l_fu
L_fZ Wlh hkgh\ghc ij^_f_lj_qb lh qh imeh`_gh \
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Mqbl_~~wd~~kdmdjkh\h^ fh`_l gZqZlv j_qv lZd ©K_]h^gy gZ mjhd_ j_[ylZ fu ih[uf~~af~~k \Zfb N F >hklh_kdh]h GZ~~h~~g~~ya~~az^~~z~~z ih\ebyeh wlh f gZ l\hj_q_kl\h fZkl_jZ keh\Z lhke_ aZh~~g~~hc wdkd [m^_l_ hl_lblv gZ \hijhk h lhf dZdb_ ~~hbl~~_jZlmj klh_kdh]h k\yaZgu k ij_[u\Zgb_f \ Dmag_pd_^a

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2. JZkkfhlijbl_ ko_fm ©L_fZlBq_kdZy deZkkbnt
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 lhevdh jZkkdZau\Z_l h ij^f_l j_qb gh b ihdZau
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4. KjZ\gbl_ ^\Z l_dklZ Qlh \ gbojZaseZ] b q_
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klhev dh [ed]m] lZkd_baf_gbehkvvcqZkh ljm^gh ij_ ^klZ\blv
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6. Ih^mfZcl_ qih fh`_l \uihegylv jhev ihebdh^h\l
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7. >hihegbl_ iZfyldm ©DZd]hlh\blvky d wdkdmjk
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1. Hij_ ^_ebl_ l_fm p_ev wdkdmjkb ijb^mfZcl_
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2. Ih^mfZcl_ dhfm Z^j_kh\ZgZ j_qv b \ dZdhc h[k
^_l a\mqZlv

3. Bamqbl_ ebl_jZlmjm b ^jm]b_ bklhqqgdbd ih l
\u[_jbl_ bgl_j_kguc nZdlbq_kdbc fZl_jbZe

4. Hl[_jbl_ h[t_dlu ihdZaZ gZ dhlhjuo [m^_l ih
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5. Ih^hlh\vl_ tkp_kgZjbc WJ H[hagZqvlh f_klh il
]bq_kdbo b eh]bq_kdbo iZma baf_g_gb_ l_fiZ j_qb
ljh^mfZcl_ iZghlfbbdm `klu \Zr\_ iheh`_gb_ ih h
h[t_dlm ihdZaZ b mq_gbdZf \ujZ`_gb_ ebpZ

8 Ba ij_ ^eh`_gguo fZllj]hZeh_ dhlhju_ \hc^ml
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aZhqgm x wdkdmjkbx ih LZjoZgZf

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 1. Fh`gh eb gZa\Zlv l_dkl mklgh]h \uklmie_gby W
 2. DZdh\ aZfukd_rejkh\h^Z"

3. DZdb_ fhf_glu qZklb WJ gZb[he__ m^Zqgu"
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 4. DZdb_ kj^kl\Z ijb\le_q_gby \gbfZgby kemrZl
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 3. H[_jgbobgZ = : JZa\blb_ j_qb mqZsboky klZ
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 5. Qeghdh\Z : Ihwlbq_kdh_ PZjkdh_ K_jeh fZI_j
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 6. Wlx^u h[bah[jZabl_evghf bkdmkkl\ Dg ^e
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 au\Z_l ijZdlbdZ aZqZklmx \uau\Zxl ijhl_kl kh kl
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guo dZq_kl\ dhlhjuc ^Z_l hkgh\Zgby ij_^iheZ]
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 Z bf_ggh
 - ij_^m]Z^u\Zlv j_amevZl k\h_]h \ha^_ckl\by
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 - ZgZebabjh\Zlv k\h_ j_q_\h_ ih_^_gh_ k iha
 klb wnn_dlb\ghklb b j_amevZlb\ghklb ijbf_g_g
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 - ij_^mij_`^Zlv bZebahj\Zlv \hafh`gu_ dhgnebd
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Mklgu xfhjb klbg kdbckjZ kdZa	RmldZ	:g_d^h gZ rdhev l_fm	Bklh q_kdb Zg_d^h [ZcdZ	Dhfbq kdbbc Znhjba [ZcdZ	Dhfbq kdh_udj eZlh_ keh\h_ beb \ujZ`_ gb_
-g_e iuc hd fbqguc kemqZc `bagb mqbl- jZkkaZ qbdZ -kemqZc k\bf_ e_f_hq \b^p_f dhlhj [ue jZ kdZaqb -wibah ijbm fZgguc jZkkaZ qbdhf -jZkkdZ h[mke rZgghf beb hij qblg ghf	-mlj `^_gb_ g_dhlh ZgfhZeb gZ mjh eyihh gby ^ nbdkmj Zc fhch \hjysbf -kh^_ `Zgb_ hijhj jZ_l rj dZjblve ^gu_ ©ij^ klZ\e_gby h[h `Zxs_f abj_ h eh]bq kdb h ghr_gbyo h yahud dhffmg dZlb\guo ijZ\bez lZf`_	-kf_rgh \u^m hgh_kh bb_hj gahr^ r__ku\ fureg gufb j_ khgZ`Z i_^Z]Zfb b mq_ Zb fb	-j_Zve guc me qZc ba `bagb bklhj q_kdh ebqghk ibkZl bey qbg \bkIZ bklhj q_kdh ^_yl_ey l ^ -lu fureg guc wib ah^hyd [u ba `bagb agZfbg lh]hbe pZ g_ ih^l ^_gguc [bh]Z nbq kdbfb nZdlZf	-]emh dZy azgh q_ggZ h[h s_ggZ fukev dZdhf eb[h yle_gb ^cklb hklb lbevg klb klj_y sZyky bbklbg ijha \h^ysZ dhfbq kdbbc wnn_d -iZj ^hd ckZevg g_hb ^ZggZ fukev km`^ gb_	-kf_rgh h[jZagh_ ujZ`_ ygb_ ba jZaeb yguo gh h\k_] ^Z hij_ e_gguo bklhg dh\bf nheh]bq kdbob e l_jZjm guo Zmqqguo im[e bp klbg kdbbz j ^bh l_e \b^_gby ldbg h_i qZlb b ^j -dhfbq Zydb l h jZagu yujZ`_ gby djZ db_ zb lu baj q_gby ba_klguo ebp

HklZgh\bfsky ih^jh[g__ gZ kh^_j`Zl_evghc hkgf
dhfbq_kdbo `Zgj\ k p_evx mlhgg_gby th dhgdj_l
\h]h k\h_h[jZaby <gZqZe_ ijhZgZebabjm_f kh^
jhgm lj_o ih\kvghuZl`Zgj\ mklgh]h xfhjbklbq_
jZkkdZaZ Zg_d^hIZ bklhjbq_kdh]hbfZgs_bhIZ [
hij_^_e_ggh_koh^kl\h

Mklguc xfhjbklbq_kdbcljZkklkZa\^_gbb lZ[ebpu
kf \ur_ fu hibjZebkv gZ ljZ^bpbhggmx deZkkn
jZkkdZah\ xjbgf_lh^bd_ h[mq_gby jmkkdhfm yau
h k[_ jZkkdZa hq_\b^pZ h kh[ulbyo kkb^_l_e_
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jZkkdZa

LjZ^bpbhgggh kh^_j`Zgb\_ ^Zggh]h `ZgjZ k lhqd
jZlmjh_^hgby^ey_lky l_f qlh \ g_f]h\hybky h[
ghf kh[ulbb \ `bagb q_eh_dZ OZjZdl_j ihdZaZg
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j_qb i_^Z]h] l _ \ukdZau\Zgby jZa]h\h]gh]h klt
g__ h[wlhf kf gb`_

Mklguc jZkkdZa kms_kl\m_l dZd hkh[uc `Zgj
`ZgjZ jZkkdZaZ hdZau\Zxl gZ g_]h \ha^_ckl\b_
hkgh\hcyylky kemqZc kh[ulb_ ihgbfZ_fh_ \ rbjh
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Lhl nZdl qlh ij_^f_lhf gZr_]h bkke_^h\Zgby y
jh\Zy jZagh\b^ghklv xjZkklkZaZ_kdbc jZkkdZa lj_
mlhggblv qlh qZs_ \k_]h _]h hkgh\ _e`_bl g_
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ihevamxl l_jfbg ©dhfbq_kdZy kblmZpby^ ih^ dhl
©kf_rgh_ g_^hjZamf_gb_a ijb dhlhjhf ih_^_gb_
_lkl\m_l h[klhy] evklhZdhfbaf hdZau\Z_lky aZeh
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g_h[oh^bfh hlf_lblv b lhl nZdl qlh \ hkgh\ _xf
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\hjhl u ^_ckl\by dhfbq_kdb_ oZjZdg leju] b ^b_Zoe h]b
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e_c jZkkdZaZ g_h`b^Zgghklvx yley_lky hkydbc k
lhjh]h hgb g_ fh]eb ij_`b^_lv \kz qlh ijhbah
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Xfhjbklbq_kdbc jZkkdZa lZd`\_ j\_`dhf b h] oh^bkl
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hljbpZI_evguo dhfbq_kdbo oZjZdl_jh\ Z\lhj qZklh
dZd`b[h bo hljbpZI_evgh_ k\hckl\h ih^_j]Zy]_
kdhfm hkf_ygbx nhjfbjmy l_f kZfuf b hij_`_e_gg
kemrZI_e_c

l heh`bl\_aygdhfbq\_kdb\_ i\_jkhgZ`b jZkkdZaZ l
\ylky h[t_dlf xfhjZ jZkkdZaqbdZ b kemrZI_e_c
ijbgb`Z_l Z \ha\urZ_l]_jhy H^gbf ba k d ^kl\ jZ
l_jh\ ^_ckl\mxso ebp jZkkdZaZ yleyxlky fhghe
ij_`klZ\eyxs\_b kh[h o Z j d l m x k l b d m i\_jkhgZ`_c

:g_d^hlHkgh k h c ^_j`ZgZg_d^hlZ dZd b xfhjbklb
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q_ggh b ij_`iheZ]Z_lky qlh hgb ba\klgu \k_f g
ij_`klZ\bl_eyf ^Zgghc dmevlmju ijbq_f gZ[hj i_j
^hlh\ f_gy_lky k l_q_gb_f \j_f_gb D ijbfbjm m`
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gbl_eb khpbZevguo jhe_c ijh^Z\pjm^g b d miZl
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^j j_Zevgu_ bklhjbq_kdb_ ebpZ E_gbg QZiZ_

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Zg_d^hlh]Z l_fm h[mq_gby b \hkiblZgby lh_klv
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Bklhjbq_kdbc Zg_d^hlWllZcdZgs_ gZau\Zxl ©a
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 - DklZlb j_[ylZ h \aZbfhklyab wlbo nbabq_kdb
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 @Zgju xfjhjbklbq_kdhjh jZkkdZaZ Zg_d^hlZ b
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 kblmZpby gZebqb_ dhfbq_kdbo]_jhhlu q_h`b^Zg
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 \k_]h k lbihf]_jhy]_jh_f xfjhjbklbq_kdhjh jZkk
 eb[h kh\j_f_ggbd-jZkZdZabZbdZ eb[h hg nkZf eb[
 fZguc i_jkhgZ`]_jh_ Zg_d^hlZ \k_] ^Z_h]jZgbq
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 \bqgu_ ij_^klZ\ev_gby h[hdjm`Zxs_f fbj_ _^v h
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< lh ` _ \jh f y_ ijbagZggv fbyxky ke_ ^m xsb_ k\h
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 ljb\ _^_f ijb d hfbq_kdh]h Z b h j b a d i_ ^Z]h]Z
 x < deZkk_ _klv ^\Z ih^jhkl dZ_ dhIhju_ ihklhyg
 f_ ^m kh[hc klj_fykv ^hdZaZlv k\h_ ij_ \hkoh^kl\h g
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 mjhd ij_ ^klhye ^bdIZgl b ih^hc^y d ^\ _jb deZkk
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 g_p i_ ^Z]h]h]h]hjb
 - >ZZ \b`m qlh kh\ f_klguc ljm^ dZ d^ k gZ alZe
 Kl_nZg P\ _c] dh]^Z f_ ^m kh[Zdhc b dhrdhc \hagbdZ
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 < deZkk_ jZa^Z_lky jjhfdbc kf_o Z ijh\bgb\rb_l
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 DZd \b^gh ba ijb f_jZ dhfbq_kdbc Zn k j baf dh
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 Dhfbq_kdb_ djueZlu B o k e h \ Z ` Z l _ e v h g h \ h c
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 Ba\klgh qlh fgh]b_djueZlu_\ujZ`_gby bf_xl k
 jZagu_hll_gdb dhfbq_kdhc hdjZkdb eb[h yleyy
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 l_ghd i_j_hkfukeb\Zykvdhgkj_ehgby kblmZpbb i_
]bq_kdh]h h[s_gby D ijb_fjm
 x Mqbl_ev gZ mjhd_aZf_qZ_l qlh h^gZ ba mq
 _jblky b_jZa]h\Zjb\Z_l k khk^dhc gZ aZ^g_c iZjl_
 eZgguo_c aZf_qZgbc g_ ijb\h^yl d iheh`bm_evghfm
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 kdhf ZnhjbeZdhgbqgZy jem[hZy aZdhgq_ggZy f
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 b hjb_glbjh\Zggu_gZ kha^Zgb_dhfbq_kdh]h wnn_
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dhgdj_lghc -m_gg_lghc kblmZpbb ihkdhevd-m fgh]b
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deZkkZ beb bgu_ g_h`b^Zgggu_ h[klhykikgk\Z gZ
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⁹ GZ hnbpbZevguc oZjZdl_j wih]h h[s_gby mBZau\Zxl
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[_`Zlv \ klheh\mxq _agbdZf azkb^ \rbfky gZ [hevr
f_g_ \ deZkk_ \hijhkZ hiha^ZGrb d m]m qqlghb d m
gZqZeb [m ph d [y" adhfiebf_glZ jiyaghfm b_g_jyreb
lhfm mq_ Gb d m]_d lZ dZ©ohjhrh^ k_]h^gy)\u]ey^b
b l ^

GZ mjh\g_ j_qb dhfbq_kdbc wnn_dl bamqZ_fu
ey_lky \ ijb_f_g_gbb ki_ p b p b q u o k d j o ^ k l \ k h a ^ Z g b
dhfbq_k d m]h d j Z k k f h l j b f ^ Z g g u c Z k i _ d l [h e _ _ i h ^ j

Fu ih^ j_q_\ufb kj_ ^kl\Zfb dhfbq_kdh]h \ke_ ^
lZgh\hc [m^_f ihgbfZlv lZdb_ g_khh\ _lkl\by dh
ky]h\hjysbfb dZd gZjmr_gb_ yaudh\hc ghjfu ljZ
e_gby yaudh\uo _^bgbp H^ghZgb_ q l h k b h i l _ l k l \ b y
kem`beb \ujZabl\_evghklb j\_qb hgb ^he`gu [u
gZjmr_gb_f yaudh\hc ghjfu b w l Z a Z \ _ ^ h f h k l v ^ h
gh hkhagZ\Zlvky \hkijbgbfZxsbf

Ba fgh]hh[jZaby j_q_\uo kj_ ^kl\ dhfbq_kdh]h f
kj_ ^kl\Z dhjhju_ y g e z y g l z y \ a] e y ^ g Z b [h e _ _ q Z k l
Z bf_ggh

x :eh]ba f jZajmr_gb_ ijb k p b g k l \ _ g g u o k \ y a _ c
h[t_ ^bg_gb_ g_khhlg h k b f u o i h k _ G z g l b d d Z d h g b l b
\ u i j b r e b k h k \ h _ c n b a d m e v l m j u l h H q l h u g \ h i l h
^Z_lky gb qbkld_ g b h i b k Z g b x

x =bi_j[heZjhi hkgh\Zgguc gZ aZ\ _^hfhf ij_m
gbbBkijZ\ex hrb[db g_ hklZ\eylv ` _ bo \ l_ljZ^b
[md\ u jZa[_]mlky)\ kljZo_

x >\hcg h_ bklhedh\Zgb_ ^\mkfunkie l j g f k l v
gb_ keh\Z h^gh\j_f_ggh \ ^ j m p z a d j Z q _ l g h y h a r v

qbkIh]h oehidZ" ;ueZ gZ_jgh ba qbkIh]h
 f_g_ iuevgmx [mjx g). mkljhbeb
 x Bjhgby bf_l ^\hcghc kfuke iyyfhc [md\Zev
 kdjuluc h[jZlguc < bjhgbb iyyfhc kfuke[ijhlb\hj
 jZlghfm kfuke[m]Z y \Zf g_//f_^Zxf jZa]hZjbl
 xsbf gZ mjhd_ ih). jhkldZf
 x DZeZf[mjb]jZ kh agZq_gbyfb keh\ hklhedgh
 a\mqguo keh\ azf_gZ h`b^Z_fh]h keh\Z gZ kh
 g_heh]bZr klZjh`be [^bl\_evgh kljh`be k\h_ f_
 ihky]Zl_e/kIh[mq_gbd_ dhdZpZky kb^_lv aZ h^g
 iZjlhc k gh_gvdh) ^_hqdhc
 x Dhfbq_kdbc gZfexabyijb^Zgb_ keh\m q_j_
 dhgl_dkl ^h[Z\hqguo kfukeh\uo hll_gdh_ijhlb\hj
 fm kfukem \ukdZ dhdZpZky kb^_lv aZ h^g
 ihkeurZehkv qIh ludZiZk[h B ijbkeurZky ` _ l
 dh_).
 x Dhfbq_kdbc g_hdhbafb^m-ZZavljkdh_ keh\h
 beb \ujZ`_gb_ kha^Zxs__ wGm_dlddhfbafZuc o
 q_l ©hlpbp_jhgblv^a beb ©hl^_fhkn_gblv^a j_qv"
 x Dhfbq_kdh_ kjZ\g\gbkjZlg_gb_ ih g_y\ghfm
 kmsl_gghfm beb kemqZcghfm ijbagZdm Z lZd\
 jZaebqbx b h[jZlgh_ <ZZZgihfmsv_fm k_cqZk gm\
 dZd aZcp-rbk]hZ.
 x Dhfbq_kdbc wdm^h`_kl_ggh_ hij_^u_e_gb_
 \Zxs__ dhfbq_kdbc wnn_dI aZ kq_l g_h`b^Zggh]
 (AZ[em^rb_fZevq).db y\bebkv
 x EbIhI-ZaZ_^hfh_ ij_mf_glvrgZhrb[dZZ gh l
 dZy fZe_gvdZy qIh gZreZ y __ lhevddhih^ fbdj
 ^_p).
 x lZjh^byih^jZ`Zgb\_ qm`hc j_qb bfbIZpby ih\
 gb_ hl qwb]m ebpZ dhibfmyZghy ghgbfZcZ h^g
 dh-mq_gbdm dhlhjuc ijb hll_l_ ^himklbe g_kdh
 hrb[h]d
 x Ih\Ihj-ih\Ihj_gb_ keh\Z njZau \Ihf qbke_ b
 gb_f j]ZffZlbq_kdbo dhlhjZpmbcf_gy hIh\lv jZa]
 \hjbeky jZa]h\hjgb\uc lZdhc"
 x Kf_r_gb_ klbeqbe klhedgh_gb_ \ h^ghf dhgl_
 jZaghklbevghc e_dkdbb beb kbglZdkBqdklbo dh
 `_ lZf luq_l i_jklhf \ khk_^Z)ih iZjl_ "

x W\ n_ fba faZf_gZ keh\Z be b \ujZ`_gby ijbagZ
 mkeh\byo h[s_gby]jm[ufb g_ijbe b qgu fbb gZ kfy
 Zg(IGm h\hj\ b k\hx g_ ^\b`bfhkl\y h\ klmeZ
 x Wdkij_kkb\gu_ keh\Z b \ujZ`_gby kj_ ^kl\Z
 i_j_ ^Zxsb_ wfhpbgZevguc gZkljhc jZkkdZaqbd
 hlghr_gb_ d ij_ ^f_ Rnz ejm gbs_ [helmgbs_r jZkljzi
 dZ Gm lu b \u^Z[e^e ^>l:@- dhff_gIZjbc d h\l_ lm
 mq_g.bdz
 Djhf_ kh[kl_ggh j_q_\uo kj_ ^kl\ dhffq_kdbc
 _lky iZjZebg]\bklbq_kdbfb kj_ ^kl\Zfb lZdbfb d
 eh]bq_kdh_ m^Zj_gb_ fbfbdz`_klu b lb^ h d
 eb \ur_
 LZdbf h[jZahf xfhjbklbq_kdbc jZkkdZa Zg_d
 kdbc Zg_d^hl dZd ijhn_kkbhgZevgh mf_klgu_ i_ ^
 ju ij_ ^klZ\eyxl kh[hx ij_bfms_kl_ggh mklgu_ jZa
 gheh]bq_kdb_ k we_f_gIZfb ^bZeh]baZpbb dhfb
 qb ih\kl\h\Zl_evgu_ ih k\h_fm lbim gh k we_f_
 Zj]mf_gIZpbb aZ bkdexq_gbb kZgdc d hlijZkkm`^
 gbc Hgb bf_xl jZ^bpbhgmx ^ey ih\kl\h\Zgby
 wdkihabpby aZ\yadZ jZa\blb_ ^ckl\by dmevf
 \dexqZxl \k_[y ki_p bndq\ukdkj_ ^kl\Z kh^a^Zgby d
 q_kdh\ynn_dIZ dhfbq_kdh_ kjZ\g_gb_ iZjh^bx
 l^ Z lZd`_jy^ iZjZebg]\bklbq_kdb o kj_ ^kl\ k\h
 bglhgZpbx_ ijb^Zxsmx dhfbaf ih\kl\h\Zgbx iZ
 jZkkdZaqbdZ b l i
 < k\hx hq_j_ ^v dhfbq_kdb_ Znhjbafu rmldb
 djueZlu_ \ujZ`_gby \j_qb i_ ^Z]h]Z ^bZeh]babjh\Z
 khklZ\ mklguo jZa]h\hjguo ^bZeh]bq_kdb o _ ^bgk
 ie b dklbfmeh\ eb[hjjZieplc KljmdlmjZ dhfbq_kdb
 jbafh\ ^\moqZklgZy khklhbl ba dhgdj_lghc fuk
 kfukeh\h]lexaZgby bgh]^Z wlb dhfihg_glu g_jZk
 khklZ\ ZnhjbafZ \oh^yl ljhui b nb]mju \jZaebqg
 Dhfbq_kdb_ djueZlu_ keh\Z jZ\gu ih nhzf_ keh\r
 gbx ijhklhfm eb[h keh`ghfm ij\_ ^eh`_gdx hgb
 lj_[eyxlky \khdjZs_ggmabedp_glgnc nhjf_ hlebqg
 hl bkoh^gh]h \ZjbZglZ aZnbdkbjh\Zggh]h \i_j\h
 db bf_xl jZaghh[jZagmx kljmdlmjm h[mkeh\e_gg
 `Zgj aZqZklmx ©fZkdbjm_lky^ ih^ ^jm]b_ g_ dh
 kh\l_ ijb dZa \hajZ`_gb_ b ^j

NZdlhj Vj_gghc ijhly`_ggDZkb ihdZau\Z_l ZgZe
 kblmZpbc i_^Z]h]bq_kdb p_e_khh[jZagh]h ijb_f_g
 `Zgjh\ \pof_ggu_ jZjZggbq_gu_j\mo lbchc \h
 \lhjuokh^_j`Zgb_f m\jhdZvbdgl_gpb_c mqbl_ey
 q_l\jludjbl_jbyfb mfkkgxfhjZl_j_qbke_ggu_nZ
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 kh[kl\mxl hilbfbaZpbb mq_[gh]h ijhp_kkZ ljb_^
 H^gZdh :gZklZkby B\Zgh\gZ g_ klZeZ gbdh]h \u
 aZ]h\hjbeZ
 ->bj_dlhj gZk mqbl_e_kijZjmkZev g`_mjguo gZ
 ke_^mxsbc ^_gv Gh y_fm kdZaZeZ ©JZaZ^_`mjkl\
 gby b aZdZedb mq_gbdh\ Z \j_fy k_cqZk \h_ggh_
 [hevr_ q_f h[uqgh lh imklv hgbykagbZbhgyZu gZij
]ml k\hb kbeu y [m^m^ki]ZjgZl\la kdb^db^a !
 <^jm] jZa^Zeky]hehk E_rdb
 ->Z :gZklZkby B\Zgh\gZ H q_f jZa]h\hj >Z fu
 ghqv g_ [m^_f kiZlv Z \k_ nbabdm mqblv
 DeZkk aZohohlZe h[e_]q_ggh ?s_ b ihlhfm qlh
 mqbe Lhevdh_keb mjhd ghkejmZilbkkZd hl_lbl
 -Lu Gbdhgh\ iZj_gv [jZ\uc ;m^v fhy lhey y [
 ijZ\beZ d iZjlbaZgZf jZa\^aqbdhf LZf [uylu ijb]h^
 ^brv b \mf [u_lhr_e lhgye-[u_lqih mq_gv_
 -Mo :gZklZkby B\Zgh\gZeky Gbdhgh\Zeky
 \u [u]_g_jZehf Fu [u k \Zfb<
 Gh :gZklZkby F_e_glbc Nhfbq __ g_ aZ_^_rv g
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 -<k_ Gbdhgh\ZaZeZ hgZ g_ljh\h\h]b\ZlvvgZ
 lhebZjih\Z ©>_ [_j_au gZ ohf_a
 < ^Zgghf ijb_f_j_ i_^Z]h] g_ gZf_j_g ljZlblv \j_
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 rmlb\ h^bg jZa k p_evx \ha^_ckl\by gZ g_mki\
 ^Z_l ihgylv deZkkm qlh ihjZ i_j_oh^blvhh dhfb
 klb h[s_gby d k_jv_aghc
 lh^_^_f blh]
 :gZeba gZmqghc ebl_jZlmju kblmZpbc i_^Z]
 ihevah\Zgby xfhjZ mqbl_e_f \j_Zevghc i_^Z]h]b
 iha\hey_l k^_eZlv ke_^mxsb_ \u\h^u h lh_f qlh d
 \u_`Zgju
 -j_Zebamxl jy^ bgl_gpb_c i_^Z]h]Z]Zjfhgba
 ijhn_kkbhgZevgh_ h[s_gfb_ Zdmq_babqZ\Zlv \gbf

gb_ g_cljZebah\Zlv dhgnebdI kdjulv g_mf_klg
 ijbklv^blv b l i Z \ g_dhlhjuo kemqZyo h[m
 [_gghklyfb kblmZpbb h[s_gby b dhfie_dkgmx b
 -ij_^iheZ]Zxl khojZg_gb_ eb^_jkdhc ihabpbb r
 -lj[mxl hl i_^Z]h]Z mqblu\Zlv \hajZkvgu_ b b
 gu_ hkh[_gghklb- ~~zqj_gZdZ\~~
 -ih oZjZdl_jm Z\lhjkl\Z hlgkylky d ib_j\bqguf
 q_kdbc jZkkdZa rmlDZ beb \lhjbqguf Zg_d^h
 Zg_d^hl dhfbq_kdbc Znhjbaf dhfbq_kdbb\udjueZ
 jZ`\_gby `ZgjZf
 -ih ij_bfms_kl\m y\eyxky kihglZggufb beb qZ
 jhlh\eggufb mklgufb jZa]h\hjgufb fhgheh]Zfb k
 ^bZeh]baZpbb xfhjbklbq_kdbc jZkkdZa Zg_d^h
 Zg_d^hl beb njZ]f_glZfb ^bZeh]Z rmlDZ dhfbq
 dhfbq_kdb_ djueZlu_ \ujZ`_gby
 -ij_^klZ\eyxl kh[hc ij_bfms_kl_-ggh l
 ih\kl\h\Zgby k we_f_glZfb hibkZgby b Zj]mf_glZ
 q_kdb_ jZkkdZau Zg_d^hlu bklhjbq_kdb_ Zg_d^h
 -bf_xl ^\moqZklgmX kljmdlmjm dhgkj_lgZy t
 eh\h_ aZqZklmx dhfbq_kdb_ Znhjbafu [u\Zxl
 nhjf_ keh\m keh\hkhq_lZgbx ijhklhfmheb[h ke
 `_gbx aZqZklmx mihlj_[eyxky \ khdjZs_gghc
 g_gghc nhjf_ hlebqghc hl bkoh^gh]h \ZjbZglZ
 eZlu_ \ujZ`_gby g_j_^dhj_klkhylkybkihhevah\Zgb
 nhjfZevguo ihdZaZl_e_c `Zgjh\ jZaebqguo lbiH\
 -\dexqZxl \ k_[y jZaghh[jZagu_ j_q_\u_ kj_
 kdh]h
 -h]jZgbqb\Zxlky \j_f_gguf nZdlhjhf

<hijhku b aZ^Zgby

1. Ijb_^bl_ ijbfb_ju j_q_\uo kblmZpbc \ dhlhju
 fh`\_l bkihevah\Zlv dhfbq\_kdb\_ `Zgju j_qb Knhjf
 l_gpbb i_^Z]h]h\
 2. Bamqbl_ ^_ koh`bo kblmZpbb]^_ mqbl
 gZclb j_r_gb_ _^jZaghhfymihHij_^_ebl_ dZdbf h[
 i_^Z]h]b j_Zebamxl k\hx bgl_gpbbx Y\ey_lky eb
 ^_gb_ j_amevlZlb\guf b ihq_fm"

NjZ]f_gI
Mq_gbdb ijb_gkeb gZ mjhd `b\mx \hjhg m mqbI_]
]h yaudZ GZIZevy K_j]]_lgZ iulZykv \hkkI Zgh\blv
eZ bgbpbZlb\m \k\hb jmdb aZe_aeZ gZ ih^hdhggb
ilbpm oe_[hf < wghlgfZfihjh]_ ihyley_lky Fb_evghbdh
l_ev bklhjbb b deZkkguC jmdh\h^bl_ev j_[yl Hg bjf
g_ iulZykv ihfhqv fheh^hfm i_^Z]h]m Z \jblh]_ ^Z
^Zlv ^bklZgpbx^a k mq_gbdZfb qIh[u ©g_ ^Z\Zlv bf
gZ]heh\m^a GZIZeZy\Kajj]ZsZglky \ deZkk b j_adh
k\hc klbev h[s_gby k ^_fhdjZlbq_kdh]h gZuZ\lhjbIZ
\Z_l \hjhg m aZ hdgh iyyfh \ gZdbgmIhc gZ g_ lyy
gZxl \hafmsZlvky Z g_dhlju_ iha\heyxl kZ[_ g_mf
au\Zgby \ Z^j_k i_^Z]h]hZqb^_ jgv \ukIZley_l g_kdhev d
gbdh\ aZ ^_jv kIjh\hpbjh\Z\ dhgnebdI k deZkkhf

NjZ]f_gI
Ij_ih^Z\ZI_evghbpZ _^_l aZgyIb_ ih dmevlmj_ j_]
bgklblmIZ H^bg ba kIm^_glh\ aZ^Z_l g_mf_klguc
l_^Z]h] iZjbjmAbZ_l_ :e^jkdZd kdZaZeZ \ ba\kl
nbevf_ Fwjb Ihiibgk ©GZklhysb_ e^b g_ hl\qZxl
\hijhku« Ihlhfm qIh ^_glevf_gu bo g_ aZ^Zxl^a
kf_xlky Z Z^j_kZI hkljhmfghc j_iebdb hkhagZ_l
k\h_]h \hijhkZ

3. Ihijh[mcl_ kZfhklhyl_evghh\ZhhjfinZejldm
©Lj_[h\Zgby d mf_klgghfm bkihevah\Zgbxbdhfbq_k
l_e_f^a

4. Ijhdhff_gIbjmcl_ j_q_\h_ ih_^_gb_hi_^Z]h]Z
^_gguo l_dklZo k lhqdb aj_gby mf_klgghklb g_r
gbl_ ihq_fm j_q_\h_ \ha^_ckIb_ g_ m^Zehkv b
\ZjbZgl j_q_\h]h ih_^_gby \ wlbo kblmZpbyo
dhfbq_kdh]h

KblmZpby

Kj_^b h^ghdeZkkgbdh\ Khgy qm\klIh\ZeZ k_[y
l_jyeZkv dh]^Z \hdjm] g__ rmf_eb b ^jZebkv b
gb[m^v hlImkdZe __ Z^j_k d\hgdjKjvhlhkhZ_mghh
db «! FZI_fZlbqdZ \k_]^Z ihhgghfneZ Khgx [m^Ih
hiZa^u\ZeZ gZ ihke^gbc j_ck kZfhe_lZ Z Khgy
khh[jZ`ZeZ f\_^e\_ggh b ^Z`_ gZc^y ijZ\bevgh_j_r
pbnjZo bebgdZmb g_agZqbl_evghj^_ZhhZ<bdbgZ
k\hjZ gZ[jZku\ZeZkv gZ g__ k ^bdbf \h_fI ©R_kI_j
ky^a ©RZjbdh\ g_ o\ZIZ_l^a ©KfZ`v fha]b kbjhdZ
hl kdjbiZ^a

B mql_evgbpZ aZqZklmx ih^u]ju\Zy gZ]ehc dhf
mofueye@kvhc iZjh\ha Qmf_Zeh\Zl\i_j^ m g_h\
\j_fy hklZgh\BZdZy hgZ hkljBmifjZy_khqdz m l_[y
ijyfh kdZ`m -dZ_dZ_ye_iZy«^a

Lml m` <bdZ ijhklh \a\ba]b\ZeZ hl \hklhj]Z ©=r
ihgylv ^Z hgZ ` _ s_]hey_l k\hbfh h-ke bkgufy ImrdZfb
gmeZhegZo]hf_jbq_kdh]h ohohlZ

KblmZpby

Mqbl_ev dhff_glbjm_l hl_l mq_gbdZ dhjhjuc hq
khh[jZ`Z_l b ^_eZ_l ih oh^m hl_lZ ^@Bdbygu_iZm
dh qlh ©kihdhcghc ghqb fZeurba" >\Z ij^eh`_gb
m` mkgMq_agbd ihke_ wsh]aZVfhe]qZe himklb\]eZa
dgb]m b ihemqbe \ blh]_ ©^lhcdm^a ba gZ[ex^_gbc

KblmZpby

Klm^_gldZ i_^lmaZ jZkkdZau\Z_l ©Mjhdb nbadm
i_^Z]h] fh]mq_]h l_ehkeh`_gby b]jm[h]h gh]Z\Z DZ
eZ \ kihjlb\guc aZe k aZfbjZgb_f k_j^pZ >_eh \ lh
e_l y \u]ey^_eZ kaZjriheghlu B dZ`^uc jZa`dh]^Z
m^Z\ZehkvgbZdhv_mijZ`g_gb_ keurZeZ h^gm b lm
dm©Gm ly`\_eh\\_k b dh]^Z ` _ lu gZklZ\rk]Zm^_lv" a
r_ y gZmqbeZkv b]ghjbjh\Zlv_keh ghfZgeZ m_j_gZ
\uihegx bo ijbebggh Gh kZfh_i_qZevgh_ y \hag_
b nbadmevlmjm aZ i_j`blu- bmkdbyZaZgh^mdex`_klv
<_jhylgh m` _ g_ ba[Z\exkv hl k\hbo dhfie_dkh\^a

KblmZpby

GZ mjhd_ ebl_jZlmjggbpZkZkZau\Z_l h jhfZg_
EGLhekhljh ©:ggZ DZj_gbgZ^a`b \^jm] g\_h`b^Zgg
©DklZlb y \q_jZ h^bg Zg_d^hl mkeQlrZehZl\fm ©
eZ :ggZ DZj_gbgZ kh\j_f_gghc fh^_" Lmneb gZ ieZl

Mq_gbdb]jhfdh kf_xlky b dhff_glbjmxl_mkeurZgg
\ oh^_ h[km^_gby ljZ]^bb]_jhbgg jhfZgZ ijh^h
dZlv \ _ _ Z^j_k pbgbqgu_rmlhqdb ba gZ[ex^_gbc

5. GZ hkgh_ khikhklZ\bl_evgh]h ZgZebaZ l_dk
bklhjbg_kdbo Zg_d^hlh\ aZihegbl_rZ[ehg lZ[ebp

LZ[ebpZ
 KhihklZ\bl_evvgZyl_ojZjklbdZ `Zgjhl\uo hkh[_ggghkl
 rdhevgh]h Zg_d^hlZ b bklhjbq_kdh]h Zg_d^hlZ
 ijhn_kkbhgZevguo i_^Z]h]bq_kdbo \ukdZau\Z

@Zgjh\u_ hkh[_ggghklb Zg_d^hlZ	@Zgjh\u_ hkh[_ggghkl jbq_kdh]h Zg_d^hlZ
1. NZdlhj l_fu ij_^f_lZ j_qb	
2. NZdlhj Z^j_kZglZ	
Z nZdlhj Z\lhjkl\Z	
NZdlhj Z^j_kZlZ	
NZdlhj bgl_gpb	

6. NZdlhj \gmlj_gg_]h gZihg_gby nZdlhj kh^_j`Zg	
7. NZdlhj kihkh[Z i_j_^Zqb bgnhjfZpbb	
8. NZdlhj \gmlj_gg_c hj]ZgbaZpbb l_dklZ	

9. ljhZgZebabjmc_l_hZggukdbd_djueZlu_ \ujZ`
 gby hij_^_ebl_ bo bklhgqgdbb b kfh^_ebbmc_l_i_
 lmZpbx \ dhlhjhc hgb fh]eb [ulv bkihevah\Zgu
 ^_eb\ bgl_gpbx i_^Z]h]Z

1. - >ZZ- jZahqZjh\Zggh jh\hjbl wldhbl_kdhg m gZk
i_kg_c ah_lky
2. - Qlh ~~Qlh~~ be g_ ^Z_rv k_[_ aZkhogmlv"
3. - Gm kiZkb[h @_gy lu m gZk ijkh =_jdme_k
4. - Gm b dlh m gZk lml \ deZkk_ ©khegp_ jmkkd
5. - Y lml jh\hj h\hx Z <ZkvdZ kemrZ_l ^Z _kl
6. - mdhjbag_gghjZBj:Z\kZdb hgZ _jlbky
7. - k bjhgbq_kdhcb g_lhgZgbk lu g_ ijZ\
8. - Bf_cl_ \ \b^m qlh \ lZdhf kemqZ_ ©\kb ^hjh]b \
g_l ^bj_dlhjZ
9. - Y kdhjh [m^m jh\hjblv \hl lZd ©D ^hkd_ D ^h
klZ aZ hl_l^a
10. - Qlh GZlZrZ ©lh-q\h\h\hklv dhjhe_c^a"
11. - D kh`Ze_gbx y mkeurZvZg l@evZk \hibxs_]h \
imklug_^a
12. - : \ q_f ` _ ^_eh" lhq_fm ©gZjh^ [_afhe\kl\m_l^a
13. - D kh`Ze_gbx j_[ylZ ^ey g_dhlhjuo [_am^Zjg
dhjg_wlh ih`g_fm Zobee_kh\Z iylZ«
14. - Gm qlh lu BggZ jZa[mr_\Zjhkv_jdZp"A_\k
15. - B dlh ` _ lukh_wlh]h" ©J_gbkdZrbc q_eh_d

Kibkhd j_dhf_g^m_fhc ebl_jZlmju

1. K_j]__\Z H : lh^]hlh\ dZ [m^msbo mZbl_e_c
gbx xfhjZ \ i_ ^Z]h]bq_kdhc ^_yl_evghklb Z\lhj_n
gZmd H : K Yjjh_khZ\ev - k
2. Kdh\hj\h\ : l FZehnhjfZlgu_ dhfbq_kdb_ j
`Zgju : l Kdh\hj^gbdh\ @mjgZebklbdZ b dme
qb-2002.- < - K -47.
3. Kmjd h\Z : l H[mqZxsb_ \hafh`ghklb dhfbq_k
j_qb gZ mjhdZo ebl_jZlmju b jmkkdh]h yafudZ :dl
dhffmgbdZlb\gh]h h[jZah\Zgby \ _ _d_ k[hjgbd gZ
fZl_jbZeZf 9,, F_`^mgZjh`gZclbgZ_kdhb dhgn_j_gpb
Gh\hdmag_pd Zij_ey] ih^ j_`h =hj^_
\hd_X Kmjd h\hc : l N_`h_k_G_h\hdmag:10d
K215-219.
4. Kmjd h\Z : l Ki_pbnbdZ g__j[Zevga]h dhfb
^_ckl\by i_ ^Z]h]Z Nbeheh]bq_kdh_ h[jZah\Zgb_ \
b kihkh[u bo j_r_gby k[gZmq -k]Zd@ dhgjhk gZm
ghy[] ih^ j_`h E-\h <h[jZah]Zgby hbc
gZmdb Jhk N_`_jZpbb -Gh\hdmag_p_j_bglZ]hk mg
Gh\hdmag_pd GNB D_Kf=M116.

5. Kmjd h\Z : l @Zgjh\Zy ki_pbnbdZ xhjhZ i_^Z
[e_fu kh\j_f_ggh]h i_^Z]h]bq_kdh]h h[jZah\Zgby K_
ikboheh]bq[hjgbd gZmqguo-YjenZh\JBH =l: -
<ui - Q - K -127.

6. Kmjd h\Z : l H[mq_gbnbkme^]g\hkhahZgbx d
fbq_kdbo `Zgjh\ ijhn_kkbhgZevghc j_qb ljh[e_fu
i_^Z]h]bq_kdh]h h[jZah\Zgby Kikboheh]bq]bdZ
gbd gZmqguo-ljme^Zh\ JBH =l: - <ui - Q -
K287-291.

L_fZlbdZ j_n_jZlh\ b khh[s_gbc

1. J_q_\u_ kljZl_]bb b lZdlbdb \ i^Z]h]bq_kd
2. J_q_\hc `Zgj \ jZ[hIzo F F ;ZolbgZ
3. J_qv mql_ey jmkkdh]h yaudZ- jZaebqguo
kblmZpbyo
4. Ki_pbnbdZ i^Z]h]bq_kdh]h h[s_gby
5. AZ^Zgby ©k xfhjhfa gZ mjhd_ iexku b fbgm
6. Bkdmkkl\h klZ\blv \hijhku b hl_qZlv gZ gb
q_kdhc jblhjbd_
7. @Zgj dZd _^bgbpZ j_q_\hc ijZdlbdb mql
yaudZ b ebl_jZlmju
8. Jmkkdb_ ihkeh\bpu h yaud_ j_qb b j_q_\hc
9. ljhyle_gb_ bg^b\b^mZevgh]h klbeya j_qb m
ebqguo kblmZpbyo mjhdZ ijb kha^Zgbb ijhn_kkb
`Zgjh\
10. Hkgh\gu_ kj_^kl\Z \ujZabl_evghklb i^Z]h]h
mql_ey
11. Fhgheh] b ^bZlem]kkbhgZevghc ^_yb_evghkl
l_ey jmkkdh]h yaudZ
12. Hl q_jh aZ\bkbl mki_o bkihevah\Zgby mql
`Zgjh\ dhfbq_kdh]h
13. l^Z]h]bq_kdb_ kihju aZieZgbjh\Zggu_ b ki
14. Hkgh\gu_ ijZ\beZ pblbjh\Zgby qm`hc j_qb i
15. Hjb]bgZevgu_ b j_ijh^mdlb\gu_ `Zgju dhfb
jZ[hI_ i^Z]h]Z
16. ©lml_\h^gZy gblv wdkdmjkbba^a h[wdkdmj
mql_ey
17. Dhfbq_kdbc Znhjbaf dZd kj_^kl\h \ha^_ckl\
18. L\hj_q_kdbc ihjlj_l i_jkhgZebb gZ mjhd_ jmk
19. Ijb_fu ijb\le_q_gby \gbfZgby mqZsgbbky ijb
mklguo ijhn_kkbhgZevguo `Zgjh\ j_qb i^Z]h]Z
20. @_klu b fbfbdZ mql_ey \ i^Z]h]bq_kdhf h
21. Lj_[h\Zgby d xfhjm mql_ey \ jZfdZo mjhdZ
22. Mklgu_ jZkkdZau i^Z]h]Z hkh[_ggghklb `Zg
23. JZagh\b^ghklb j_ijh^mdlb\guo `Zgjh\ i^Z
j_qb
24. Hkgh\gu_ `Zgju \ khklZ\ _ l\hj_q_kdh]h ihjlj
gZebb

25. L_fZlbq_kdb_ jZagh\b^ghklb i_^Z]h]bq_kd
hoZjZdl_jbamcl_ bo hkh[_gghklb
26. Kljmdlmjgu_ dhfihg_glu l\hj_q_kdh]h ihjlj_lZ
ebb
27. Dhgkljmdlb\gu_ b ^_kljmdlb\gu_ lZdlbdb \\
kdhf kihj_
28. J_q_\hZgj rmldb \ ijhn_kkbhgZevghZ h[s_gb
]h]Z
29. L_fZlbq_kdZy deZkkbnbdZpby wdkdmjkbh
i_^Z]h]Z
30. J_q_\u_ kj_^kl\Z kha^Zgby dhfbq_kdh]h bo

=EHKK:JBC

Bklhjbq_kdbc Zgj_d^h hc `Zgj dhfbq_kdh]h dhf
hkgh\Zg gZ dhfbq_kdh]h klfh bahr_^r_c k ba_klgu
lhjbq_kdbf ebphf

Dhfbq_kdbc rmleblue-wZhhZdhgbqghu_lukdZ
\Zgb_h[h[s_ggh]h kh^_j`Zgby oZjZdl_jbamxs_
_f\h^ghf dhgl_dkl_ihgylbc f_^m dhfhjufb\ha
^Zggu_kfukeh_klyabgggu_aZjf_amevIZI_eh]bq
la]ey^Z gZ_sb

Dhfbq_kdb_djueZ+udhkech\Zdb_lukdZau\Zgby
^_j`ZI\_evghc hkgh\hc dhfhjuo kem`ZI\hr^rb_
jZaebqguo bklh_dhdbdh]bq_kdbo ebl_jZlmjguo g
im[ebpbklbq_kdbo jZ^bh_l_e_b^_gby[jZbgh i_
gu_ujZ`_gby djZldb_pbIZlu baj_q_gby ba_k
rb_gZjbpZI_evgu fb bf_gZ fbnheh]bq_kdbo b ebl
khgZ`\_c h[jZagu\_k`Zlu_oZjZdl_jbklbdb bklhjbq

I_j_kdZg^hkeh\gh_\\^_gb_jfZpblbc Zujnh
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klbq_kdbo hkh[_gg_hiklj_b_bkl_dhklZbdZ

I_^Z]h]bq_kdbc-ijjhkdZlabhgZevguc \lhjbqguc
i_j\baq_gghjbqguc m_gZ[mguc l_dkl hkgh\Zgguc gZ
keh\ghf k eljZkfbZllbq_kdhc ljZgknhfZpb_c \hkij
^_gbb kh^_j`Zgby i_j\hbbklhqgbdZ

I_^Z]h]bq_kdblc nkkkjh\byo-jmql\gkc kblmZpb
ijhn_kkbhgZevgh agZqbfbh_im[ebqghebenkl]bch_^k
kdh_lukdZau\Zgb_Zj]mf_gIZlb\gh]h lbiZ dhfhj
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i_^Z]h]Z oZjZdl_jbam_lky l_fZlbq_kdbf Zgh]hh[jZ
]Z_l dhgkljmdlb\gh_laZbfh^_clhlfm_g lndZllb_vgh]h
eb^_jZ b mq_gbdh\ khh_lkl_m_l lj_[h\Zgbyf ijh
wlbdb b j_q_h]h wlbdlZ

l_jbn_jbcgunZdmevlZl\bgu_ j_ijjh^mdbbgh
gu_`Zgju qm`hc-j`Zgju hkgh\Zggu_ gZ aZbfkl\h
l\hj_q_kdhf i_j_hkfuke_gbb b yaudh\hf i_j_hnhjf
k_^_gbc kbbkl_fZ l\hj_q_kdbo ihjlj_lh\gebgghkl
guo \ukdZgbc khijh\h^bl_evguo b ijh[e_fguo
b l ^

J_q_\u_ kj^kl\Z dhfbZdkdhghkhh\l_kh\by dh
ju_ hkhagZxiky]h\hjysbfb dZd gZjmr_gbZ yaudh
^bpbmihlj_[e_gby yaudh\uo _^bgbp

L\hj_q_kdbc ihjlj_l i_jkkgZab\Zgb_ h ibkZl_e
ebg]\bkl_ om^h`gbd_ fmaudZgl_ khabZxs__ y
fuc h[jZa l\hj_pZ jZkdju\Zxs__ k\h_h[jZab__]
hkh[_gghklb kha^Zggh]h bf om^h`_kl_ggh]h fbj
d agZdhfkl\m k_]h ijhba_^_gbyfb hij_^_e
ijh[e_fgZ jZaj_r_gb_ dhlhjuo [m^_l gZijZ\^_gZ
mjhd_

Pblbjh\Zg_b_khgh_ \hkijhba_^_gb_ qm`h]h b

Qm`Zy j\_ew[u\_ \ukdZau\Zgby g\_ ijbGZ^e`Zsb
ex b __^_gg_u_ \ bg^ZbbhjkZevgh_dkl ^hkeh\gh b
\b^_ i_j_kdZaZhf]jZgZfb qm`hc j_qb yley_lky hk
j_i_jlmZj j_ijh^mdlb\guo beb-ijhi^mdlb\gghf
gheh]h\ mqbl_ey hkgh\Zgguo gZ bkihevah\Zgbb
fZl_jbZeZ b yaudh\uo dhgkljmdpbc i_j\hbkilhqgbd

Rmld-Zdhfbq_kdbc `Zgj j_qb mqbdhelyjh]hhkgh
g_dZy ljZgknhjfZpby ^_ckl\bl_evghklb\ hgZ fh
eylvky jZaebqgufb kihkh[Zfb_]bi_j[hebmazpby
r_gb_ klyab f`^m dhfihg_glZfb kblmZfbb b l i
gZjm`b\Zxiky ljb lbiZ ^_mgljZfb]bq_kdb_ eh]b
kdb_ b yaudh\uo

Wdkdmjkbhgg-Zymj[ewqgh_ \ukdZau\Z-gb_ mq
wdkdmjkh\h^Z gZ agZqbfu_ mq_[gu_ l_fu dhlf
ihdZa wdkihgZlh\ WdkdmjkbhggZy j_qv ij_^kl
bfms_kl_ggh jZa_jgmluc fhgheh] wdkdmjkh\h

`_l \uklmiZlv dZd \\mkjghy j_Zevghc wdkdmjkb
\\ibkvf_gghc nhjf_ gZijbf_j \ bkdmkkl\\h_^q
]Zo

Y^_jguh[yaZl_evgu_ hkgh\gu_ j_Zjgumdlb\gu
qm`hc jmqbl\_eyeghklvx hkgh\Zggu\_ gZ qm`hc j_c
lu ij_p_^_glgu_ l_dklebrmjZakgbl_evduc fhgheh]
khojZg_gb_f`Zgjh\hc nhjfu i_j\hbkqhggbdZ klZ
f_lh^bq_kdh]h ihkh[by b ^j `Zgju dhlfzu_ khoj
l_evgh_©y^jh^a bkoh^gh]h l_dklZ b g_ lj_[mxl a
h[jZah\Zgbc

K_^_gby h[Z\lhjZo

1. =hj^_ _\Z[~~EW~~ <bdlhjh\gZg^b^Zl i_^Z]h]bq
kdbo gZmd ^hp_gl dZn^ju jmkkdh]h yaudz b e
g_pdh]h bgklblmZ nbebZeZ N_^_jZevgh]h]hkm^Zjkl_g
[x^`\_lgh]h h[jZah\Zl\_evgh]h mqj\_`^_gby \ukr_]h h
©D_f_jh\kdbc]hkm^Zjkl_gguc mgb_jkb_l^a

2. @mjZ\e_\Z BjbGZ <eZ^bdfZjhl\gZl i_b^Z]h]
q_kdbo gZmddZ^hp_gl jmkkdh]h yaudz bhebl_jZ
dmag_pdh]h bgklblmZ nbebZeZ N_^_jZevgh]h
[x^`_lgh]h h[jZah\Zl_evgh]h h[ym\ukr_]h h[jZah\Zg
©D_f_jh\kdbc]hkm^Zjkl_gguc mgb_jkb_l^a

3. Ahlh\Z LZlvYGZ XjvdZgZb^Zl i_^Z]h]bq_kd
gZmd ^hp_gl dZn^ju jmkkdh]h yaudz bhebl_jZl
]h bgklblmZ nbebZeZ N_^_jZevgh]h]hkm^Zjkl\
]h h[jZah\Zl_evgh]h mqj_`^_gby \ukr_]h h[jZah\
kdbck]h^Zjkl_gguc mgb_jkb_l^a

4. GZebfh\Z LZlvYGZ :gZlhdZg^l\gZl i_b^Z]h]
q_kdbo gZmd ^hp_gl dZn^ju jmkkdh]h yaudz bhebl_jZ
h[jZah\Zgbyhdmag_pdh]h bgklblmZ nbebZeZ M
]hkm^Zjkl_ggh]h [x^`_lgh]h h[jZah\Zl_evgh]h m
r_]h h[jZah\Zgby ©D_f_jh\kdbc]hkm^Zjkl_gguc

5. KmjdH\Z :gZklZkby lZvZg^l\gZl i_^Z]h]bq
kdbo gZmd ^hp_gl dZn^ju jmkkdh]h yaudz b e
g_pdh]h bgklblmZ nbebZeZ N_^_jZevgh]h]
[x^`_lgh]h h[jZah\Zm\evgh]h gby \ukr_]h h[jZah\Z
©D_f_jh\kdbc]hkm^Zjkl_gguc mgb_jkb_l^a

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©D_f_jh\kdbc]hkm^Zjkl_gguc mgb_jkb_l^a

E < =hj^__\Z B < @mjZ\e_\Z
L X Ahlh\Z L : GZebfh\Z : I Kmjd h

D:D KEH<H G:R? HLAH<,LKY
@:GJU I?>:=H=BQ?KDH=H DJ:KGHJ?QB

mq_[gh_ ihkh[b_

Ih^ibkZgh \ i8.052019]
H[t_8,2mqba^ e NhjfZI o ;mfZ]Z hnk_lgZy
LbjZ`5 wda A539Za <
Hli_qZIZgh BI Dhefh]hjh\ B :
] ;ZjgZmKhpbZebklbq_kdbc
l_e -82-51, 8800-700-1583,
nf-kniga@yandex.ru
kZcl lbih]jjgImVyo hjfZI jn